# Attachment 4 - CSSF Pricing Model ITT\_2346 Support for Independent Media in Eastern Partnership Countries

## Financial Commercial Spreadsheet based upon 250 Points in total

#### **Points Awarded**

Staff & Operational; Expenditure Value for Money 3E's

190 Points 60 Points 250 Points

Based upon the following critereon:

- i. Staff Rates and Operational Expenditure are now combined Maximum Score 190 points. Scored on an inverse percentage e.g. lowest priced bid /price of bid x .100 x 190
- ii. Value for Money 3E's = Maximum Score 60 Points Economy (Max 20 Points); Efficiency (Max 20 Points) and Effectiveness (Max 20 Points) Responses Based upon a Score 0-4

**Based upon 3 Years Contract Duration** 

#### **Please Note:**

Failure to complete ITT\_2346 Attachment 4: Price Schedule will result in your tender submission being invalidated. Ensure Staff and Operational Expenditure tabs 1 (Year 1, Year 2 & Year 3) as applicable, are fully completed. If you are unsure of your Management Fee rate please send a message through BravoSolutions and the rate will be provided.

# Attachment 4- CSSF Pricing Model ITT\_2346 Support for Independent Media in Eastern Partnership Countries

Financial Year Ending	31-Mar-19 Year 1	31-Mar-20 Year 2	31-Mar-21 Year 3	Total value of Submission
Key Staff (£) and Operational Expenditure (£) Combined	£2,999,871.23	£2,999,764.86	£2,999,263.57	£8,998,899.66

## **Year 1 Staff Costs**

Add rows as required

Please detail your full costs for the period to 31 March 2019

Note 1. Staff costs are inclusive of all indirect labour costs:

Employed. This means all costs associated with those employed (as per original Framework guidance). Costs will include: all taxes and contributions required by law; all employer's liability insurance (including Medical Evacuation insurance); all costs associated with the Contractor's standard employment benefit such as sick leave with pay, pension, non-working days, travel days, health and life assurance; all costs associated with their employment.

March   Control   Contro	STAFF RATES										MANI	DATORY COMPLETION	ON					Period 1	18/19			
Part   Control   Part   Control   Part   P	•			Name	Job Title	Experience	Consortium Partner	Country / Region	Number of	Project Stage	Indirect Daily Fee Rate £ (exclusive of management	Fee and Profit Combined		Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	
March Control 1 (1) Control 1	•								1					1	1	,	,	1 '	1	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Section   Sect		·					_	1 -		•	1 .	1		· '	1 '	1	1 '	1	1	_	·	Totals (£)
## CATEGORIAN STATES AND STATES A		• •				l '		· '	1 '	, , ,	1 '	1	,									
According to the property of		• 1				· ·	to/works for		1	determined term)	margin) See Note 1.											
Company of the Command C				Framework Bands.								·	Jee.									
District		information why the framework rates do				requirement						,										
1		not apply in your submission.																				
1			1	Ellie Haworth	Project Director (PD)	15+ years	BBC Media Action	UK	26	Inception/Implementation	630.00	7%	£ 674.10	4	4	3	3	1	4	3	4	£17,526.60
1					, , ,	5+ years		•	1	•			<b>+</b>		3	7	6	2	5	3	5	£19,606.68
1   1   1   1   1   1   1   1   1   1										• • • • • • • • • • • • • • • • • • • •			<b>+</b>		6 8	6	7	6	7	6 8	6 8	£20,972.00 £25,680.00
1   30 Ab Act								•					<u> </u>		6	6	6	6	6	6	7	£21,400.00
## 1   Company			4	New	Project Assistant (PA)		BBC Media Action	UK	57	Inception/Implementation	364.00	7%	<b>_</b>		7	7	7	7	7	7	8	£22,200.36
1					·										5	5	5	5	5	5	5	£17,120.00
1				•		5+ years		***	+				<del>                                     </del>		2	2	3	1 2	3	3	3	£8,169.45 £10,700.00
Contaction Cycles Auding Minister And Audin   District				•											3	3	3	2	3	3	3	£8,958.04
The Contraction Contraction Contraction Contraction Contraction of the Contraction Contr	Year 1		2	Wendy Pilmer	Key Expert	10+ years	BBC Media Action	UK/EAP	40	Inception/Implementation	509.00	7%	£ 544.63	15	4	4	4	3	3	3	4	£21,785.20
Contaminate ligid and solid what   Micros (nothing, looping   11)   Interpretation   Solid   No.   Solid   S			2				BBC Media Action	Ukraine, Moldova, Georgia	504	Inception/Implementation	509.00	7%	£ 544.63	63	63	63	63	63	63	63	63	£274,493.52
2   Consider transported transported transported by 1   Consider transport transported by 1   Consider transport t			2		Consultants Digital and Social Media		BBC Media Action	Ukraine, Moldova, Georgia	112	Inception/Implementation	509.00	7%	£ 544.63	14	14	14	14	14	14	14	14	£60,998.56
2   Computers to most Value   Part Part Part Part Part Part Part Part			2		Consultants HR/Scheduling/Marketing		BBC Media Action	Ukraine, Moldova, Georgia	30	Inception/Implementation	509.00	7%	£ 544.63	0	8	0	7	0	7	0	8	£16,338.90
1										-		+	<b>+</b>			12		12		12	14	£54,463.00
Number   Region   Adds Strokey   UKJAP   5   Recolor/replementation   TSO   0   2   1   0   1   0   1   0   1   0   1   0   0																7	+	36	0	7 36	7 36	£19,062.05 £112,170.24
Neg Note   Region Monager   Mails Trackey   UUGAP   9   Registro/Impercentation   700.00   0.   0.   700.00   2.   2.   0.   0.   1.   2.   2.   1.   0.   1.   2.   2.   1.   0.   0.   0.   0.   0.   0.   0			-		Translator/interpretors		DDC WIEdia Action	Oktaine, Woldova, Georgia	200	inception/implementation	3000	770	1 303.40		- 50	1 30	1 33	Up to Ye			Media Action	£731,644.60
Mell Bankey   Mell States				Hugo Morse	Regional Manager	Ι	Aktis Strategy	UK/EAP	9	Inception/Implementation	700.00	0%	£ 700.00	2	1	0	1 1	0	1	2	2	£6,300.00
Jimbo Part Servichos    Auditor Engagement Expert   Author Strategy   UVEAP   10   Incognoty Important and 185-130   CS,   1,   1,   1,   1,   1,   1,   1,				Will Mangham	Project Manager (PM)		Aktis Strategy	UK/EAP	95	Inception/Implementation	550.00	0%			10	10	10	10	10	15	15	£52,250.00
Made the Design   Made and Design   Made Startegy   UV/FAP   10   Respirat/Implementation   775.00   20   2   2   0   0   0   3   3   3   5   5   5   5   5   5   5					·		•	·							20	20	20	20	20	20	20	£56,000.00
Stophanic Spock   Gooder Advisor   Main Storage   UU/SIAP   7   Nogation/Implementation   \$25,00   Ch.   \$2,78,00   20   21   30   10   10   10   10   10   10   1							· · · · · · · · · · · · · · · · · · ·	-							2	2	0	0	0	3	3	£42,500.00 £7,250.00
Massachur Lucial Media Espert. Mediologo   Maris Strategy   Modelowa   160   Inception/Implementation   525:00   50   10   10   10   15   5   50   20   20   10   10   10   10   5   5   50   20   20   10   10   10   10   5   5   50   20   20   10   10   10   5   5   50   20   20   10   10   10   5   5   50   20   20   20   20   20					<u> </u>			·							2	0	0	1	0	1	1	£6,482.00
Network Digital   Dechadron Compile   Aski Strategy   Compile   23   Integrito/Implementation   50,00   0   0   50,00   0   0   0   0   0   0   0   0   0					· · · · · · · · · · · · · · · · · · ·		•					0%			20	15	15	15	15	20	20	£73,500.00
Pear 1					·		· · · · · · · · · · · · · · · · · · ·			-					20	15	1 20	15	15		20	£73,500.00
Trainer_Journalism and storytelling				Ketevan Bojgua	·		•						<b>+</b>		10	10	10	5	0	0	10 0	£35,000.00 £9,450.00
Trainer, Social media	Year 1														0	1	4	2	0	0	0	£3,000.00
Trainer, Bouriess Development   Aktis Strategy   Uvraine, Moldova, Georgia   10   Inception/Implementation   400,00   0   0   0   0   0   0   0   0					Trainer. Social media		Aktis Strategy	Ukraine, Moldova, Georgia	10	Inception/Implementation		0%	£ 300.00	0	0	4	4	2	0	0	0	£3,000.00
Mentor 1					Trainer. Business Development		Aktis Strategy	Ukraine, Moldova. Georgia	10	Inception/Implementation		0%	£ 300.00	0	0	4	4	2	0	0	0	£3,000.00
Mentor 3   Aktis Strategy   Moldova   40   Inception/Implementation   400.00   0					•		<u> </u>	· · · · · · · · · · · · · · · · · · ·		• • • • • • • • • • • • • • • • • • • •			<b>+</b>		0	0	0	10	10	10	10	£16,000.00
Mestor 4   Mestor 4   Aktis Strategy   Moldova   40   Inception/Implementation   400.00   0%   E   400.00   0   0   0   0   0   10   10   10							•						<b>_</b>		0	0	0	+		10	10	£16,000.00
Mentor 5   Aktis Strategy   Georgia   40   Inception/Implementation   400.00   0%   E   400.00   0   0   0   0   0   10   10   10							<u> </u>						ļ		0	0	0	10	10	10	10	£16,000.00
Mentor 6							· · · · · · · · · · · · · · · · · · ·			•	+	+			0	0	0	<del></del>	10		10	£16,000.00
1 Nicolas Bellet   Director, Journalism and Media Programmes   10+ years   Thomson Reuters Foundation   UK   8   All stages   509,00   7%   £ 544,63   1   1   1   1   1   1   1   1   1					Mentor 6			Georgia	40			0%	<del> </del>	<del></del>	0	0	0	10	10	10	10	£16,000.00
2   William Church   Project Manager (PM)   7+ years   Thomson Reuters Foundation   UK   8   All stages   509.00   7%   £   544.63   1   1   1   1   1   1   1   1   1																		Up t	o Year 1 Tota	Staff Cost A	ktis Strategy	£467,232.00
2   To be recruited   Programme Manager (PM)   5 + years   Thomson Reuters Foundation   UK   117   All stages   509.00   7%   £   544.63   14   14   14   15   15   15   15   15						· ·			8			_			1	1	1	1	1	1	1	£5,392.80
3   To be recruited   Programme Coordinator   3+ years   Thomson Reuters Foundation   Ukraine, Moldova, Georgia   117   All stages   400.00   7%   E   428.00   14   14   14   15   15   15   15   15									117						1	1	1	1	1 1 1 5	1	1	£4,357.04 £63,721.71
Vear 1   Page						<u> </u>			+			+				14		15	+		15	£50,076.00
Year 1  Year 1									8						1	1	1	1	1	1	1	£4,357.04
To be hired   Senior Consultant for Journalist Training   Serior						<u> </u>				·		_				_	15	+	+		10	£50,557.50
Tear 1  2 To be hired Consultant for Journalist Training 4+ years Thomson Reuters Foundation Ukraine, Moldova, Georgia 20 Implementation 509.00 7% £ 544.63 0 0 0 5 0 5 0 5 0 5 ££10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0						<del>                                     </del>				•		-			10	10	7	10	10	10	7	£32,677.80 £18,874.80
1 To be hired Chief Correspondent (consultant) 8+ years Thomson Reuters Foundation Ukraine 60 Implementation 630.00 7% £ 674.10 0 0 0 0 0 0 20 20 20 £44    2 To be hired Senior Correspondent (consultant) 4+ years Thomson Reuters Foundation Ukraine 40 Implementation 509.00 7% £ 544.63 0 0 0 0 0 13 13 14 £25    2 To be hired Conv. Editor (consultant) 4+ years Thomson Reuters Foundation Ukraine 20 Implementation 509.00 7% £ 544.63 0 0 0 0 0 0 13 13 14 £25    3 To be hired Conv. Editor (consultant) 4+ years Thomson Reuters Foundation Ukraine 20 Implementation 509.00 7% £ 544.63 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Year 1					<u> </u>				•	+				0	0	5	0	5	0	5	£10,892.60
To be hired Senior Correspondent (consultant) 4+ years Thomson Reuters Foundation Ukraine 40 Implementation 509.00 7% £ 544.63 0 0 0 0 13 13 14 £25					<u> </u>	<u> </u>				•		+			0	0	0	0	20	20	20	£40,446.00
To be hired Conv. Editor (consultant) 4+ years Thomson Reuters Foundation Ukraine 20 Implementation 7% of 544.63			2	To be hired	Senior Correspondent (consultant)	4+ years	Thomson Reuters Foundation	Ukraine	40	Implementation	509.00	7%	£ 544.63	0	0	0	0	0	13	13	14	£21,785.20
			2	To be hired	Copy Editor (consultant)	4+ years	Thomson Reuters Foundation	Ukraine	20	Implementation	509.00	7%	£ 544.63	0	0	0	0	0	6	7	7	£10,892.60

Year 1 Operational Costs

Please detail your full costs for the period to 31 March 2019

Note 2. Operational Costs and Expenditure - This means all operational expenditure of the Contractor.

This means all expenses in connection with the Contract: For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation and corresponding expenditure in support of the Contract.

Activity by type and Operational activities to include a full description of the cost: all flights; all domestic \ international flight transfers; any transportation \ services (including rail, taxi, vehicle hire); all accommodation, office utilities); office supplies, printing, photocopying, publications; general communications (fax, mobile, internet, landline); bank charges; postage, delivery, shipping; equipment maintenance and repairs; taxes, filing, audit and registration fees; security costs and any other living costs associated with this requirement.

Please do not include management fees, as this is included in Staff costs nor Per Diems. Per Diems are included as seperated lines e.g. food, travel or accommodation.

AIRLINE TRAVEL \ VISAS  As per SoR   Consortium Partner		Count	un /D anian											
	Operational costs and expenses, broken down by activity.	From:	To:	Total Quantity	Rate £				Period 18/19	_	·	_		_
	See Note 2.	Please state Country/Region and, where applicable, Airport	Please state Country/Region and, where applicable, Airport	Please state the total quantity of expected journeys over the life of the project	Please specify the Cost of each journey	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Totals (£)
	Flights Ukraine Flights Georgia	UK UK	Ukraine Georgia	55 31	£500.00	6.00	7.00	7.00	7.00	7.00 4.00	7.00 4.00	7.00	7.00	£27,500.00 £15,500.00
	Flights Georgia Flights Moldova		Moldova	23	£500.00 £500.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	£15,500.00 £11,500.00
	Study Tour flights Ukraine (UA:PBC) Study Tour flights Georgia	Ukraine Georgia	UK	15	£500.00			5.00	5.00				5.00	£7,500.00
Year 1 BBC Media Action	Study Tour flights Georgia Study Tour flights Moldova	Moldova	UK	5	£500.00				3.00			5.00		£2,500.00
	Airport transfers/Local Travel  Visas to UK			310 25	£30.00	40.00	40.00	40.00	40.00	35.00	35.00	40.00	40.00	£9,300.00
	Visas to UK  Flights Eastern Partnership Board & Monitoring  Visits	UK	Ukraine/Georgia/Moldova	10	£93.00 £500.00	3.00		2.00	10.00		2.00	5.00	3.00	£2,325.00 £5,000.00
Add rows as required				22	CE00.00	F 00	F 00	2.00	200	1.00	2.00	3.00	3.00	£83,625.00
Year 1 Aktis Strategy	International flights Airport transfer			22	£500.00 £30.00	5.00	5.00	2.00	2.00	1.00	2.00	2.00	3.00	£11,000.00 £660.00
Add rows as required	Flights UK - Ukraine	UK	Ukraine	18	£500.00		2.00		1.00	8.00	3.00		4.00	£11,660.00 £9,000.00
	Flights Ukaine - Georgia Flights Ukraine - Moldova		Georgia Moldova	2	£500.00			1.00	1.00			1.00	1.00	£1,000.00
Thomson Reuters	Flights UK - Georgia	UK	Georgia	16	£500.00		3.00		3.00		2.00	8.00		£8,000.00
Year 1 Foundation	Flights UK - Moldova  Airport transfer UK	ик	Moldova	16 50	£500.00 £120.00		7.00	8.00 8.00	2.00	9.00	4.00 9.00	9.00	2.00	£8,000.00
	Airport transfer Ukraine/Moldova/Georgia			58	£30.00		7.00	10.00	9.00	9.00	9.00	10.00	4.00	£1,740.00
Add rows as required	Visas			24	£93.00			8.00		8.00		8.00		£2,232.00 £36,972.00
TRANSPORTATION AND PERSONA		Item Description	Project Relevance	Quantity	Rate £				Period 18/19					
As per SoR   Consortium Partner	Activity by Type. See Note 2.	Please describe the equipment purchased / rented	Please describe the equipment purchased / rented	Please state the total quantity of expected journeys over the life of the project	Please specify the Cost of each Item / journey	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Totals (£)
	Communications/IT costs			8	£290	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£2,317.60
Add rows as required  Year 1 Aktis Strategy	Ground transport			43	£70.00	6.00	6.00	6.00	5.00	5.00	5.00	5.00	5.00	£2,317.60 £3,010.00
Add rows as required	Communication	Local mobile number, data		40	£30.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	£1,200.00 £4,210.00
	Laptop	I DI Irchasa nrica	For Programme Manager and Programme Coordinator	2	£1,000.00	2.00								£2,000.00
	Mobile phone	Purchase price	For Programme Manager and Programme Coordinator	2	£700.00	2.00								£1,400.00
		Mobile phone bills	For Programme Manager and Programme Coordinator  For Programme Manager and	8	£400.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£3,200.00
	Local transport (Georgia)  Local transport (Moldova)	Return transport (cheapest option)	Programme Coordinator  For Programme Manager and	3 2	£150.00	3.00		3.00						£450.00
	Local transport (Moldova)  Local transport (Ukraine)	Return transport (cheanest option)	Programme Coordinator  For Programme Manager and  Programme Coordinator	8	£200.00			3.00			8.00			£1,600.00
	Office supplies	Purchase price	For Programme Manager and Programme Coordinator	8	£100.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£800.00
	Long distance travel (Georgia)		To suppport newsroom consultancies	2	£150.00		2.00							£300.00
Year 1 Thomson Reuters Foundation	Long distance travel (Moldova)		To suppport newsroom consultancies	2	£100.00		2.00							£200.00
. Sundation	Local transport (Ukraine, Moldova, and		To suppport newsroom consultancies  To suppport newsroom consultancies	150	£200.00		50.00		50.00		50.00			£400.00
	Georgia)  Return domestic travel for journalists (Georgia)		To supporting journalist training	10	£100.00				10.00					£1,000.00
	Return domestic travel for journalists (Moldova)	Fares	To supporting journalist training	10	£100.00						10.00			£1,000.00
	Return domestic travel for journalists (Ukraine)		To supporting journalist training	120	£150.00			40.0-	20.00	40.00		40.55	20.00	£6,000.00
	Local transport (UK)  Regional transport (UK)		To supporting journalist training  To supporting journalist training	30	£10.00			10.00		10.00		10.00		£1,200.00 £3,000.00
	Travel to promote new platform (transport)		To support elections supporting news platform in Ukraine	3	£250.00						1.00	1.00	1.00	£750.00
	Travel for reporters	Fares	To support elections supporting news	12	£250.00						4.00	4.00	4.00	£3,000.00
Add rows as required		IFARAS	platform in Ukraine	12							7.00	→.∪∪	7.00	£3,000.00 £28,100.00
ON SITE EXPENSES  As per SoR   Consortium Partner	Activity by Type.	Daily Living Expense  Please state Country/Region in	Project Relevance  Please state the nature of the living	Quantity  Please state Quantity of living cost	Rate £  Please state the value of	Aug 19	Son 19	Oct-18	Period 18/19 Nov-18	Doc 19	Jan-19	Feb-19	Mar-19	Totals (£)
As per son Consortium Partier	See Note 3.	which living cost is expected to be incurred	cost - For example, Accommodation	expected to be incurred	the living cost expected to be incurred	Aug-18	Sep-18	Ott-18	NOV-18	Dec-18	Jan-13	Len-13	IVIdi-13	Totals (£)
	Accommodation Ukraine Accommodation Georgia			270 155	£100.00 £100.00	33.00 19.00	33.00 19.00	34.00 19.00	34.00 19.00	34.00 19.00	34.00 20.00	34.00 20.00	34.00 20.00	£27,000.00 £15,500.00
	Accommodation Moldova Study Tour Accommodation Ukraine (UA:PBC)			115 60	£100.00	14.00	14.00	14.00 20.00	14.00 20.00	14.00	15.00	15.00	15.00 20.00	£11,500.00 £6,000.00
	Study Tour Accommodation Georgia			20	£100.00				20.00					£2,000.00
	Study Tour Accommodation Moldova  Expenses Ukraine			20 270	£100.00 £60.00	33.00	33.00	34.00	34.00	34.00	34.00	20.00	34.00	£2,000.00 £16,200.00
Year 1 BBC Media Action	Expenses Georgia  Expenses Moldova			155 115	£60.00	19.00	19.00	19.00	19.00	19.00	20.00	20.00	20.00	£9,300.00
	Study Tour Expenses Ukraine (UA:PBC)			60	£60.00			20.00	20.00	55	50	2.30	20.00	£3,600.00
	Study Tour Expenses Georgia Study Tour Expenses Moldova			20	£60.00				20.00			20.00		£1,200.00
	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board &			60	£100.00	15.00		15.00			15.00		15.00	£6,000.00
Add rows as required	Expenses Eastern Partnership Board & Monitoring Visits			60	£60.00	15.00		15.00			15.00		15.00	£3,600.00
	Accommodation  Hotels										_			£112,000.00
Year 1 Aktis Strategy				8 21	£1,800.00 £100.00	8.00	5.00	5.00			4.00		7.00	£112,000.00 £14,400.00 £2,100.00
	Expenses  Ukraine Local/Hyperlocal Audience Analysis			8 21 55		5.00	5.00 10.00	5.00 10.00 1.00	5.00	5.00	4.00	5.00	7.00	£14,400.00
	Expenses				£100.00 £60.00			10.00	5.00	5.00		5.00		£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00
Add rows as required	Expenses  Ukraine Local/Hyperlocal Audience Analysis				£100.00 £60.00 £6,000.00			10.00	5.00	5.00		5.00		£14,400.00 £2,100.00 £3,300.00 £6,000.00
Add rows as required	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova			55 1 1 1 1	£100.00 £60.00 £6,000.00 £3,000.00 £3,000.00		114.00	10.00 1.00 1.00 1.00	114.00	114.00	114.00	114.00	114.00	£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00 £3,000.00 £31,800.00
Thomson Reuters	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis	Cost	To supporting journalist training	55 1 1 1	£100.00 £60.00 £6,000.00 £3,000.00		10.00	10.00 1.00 1.00			5.00		10.00	£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00 £3,000.00
Thomson Reuters	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses		To supporting journalist training  To supporting journalist training	55 1 1 1 1	£100.00 £60.00 £6,000.00 £3,000.00 £3,000.00 £100.00		114.00	10.00 1.00 1.00 1.00	114.00 114.00	114.00	114.00	114.00	114.00	£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00 £3,000.00 £31,800.00 £79,800.00
Thomson Reuters	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments	Cost		55 1 1 1 1	£100.00 £60.00 £6,000.00 £3,000.00 £3,000.00 £100.00 £100.00		114.00	10.00 1.00 1.00 1.00	114.00 114.00	114.00	5.00 114.00 114.00	114.00	114.00	£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00 £3,000.00 £31,800.00 £79,800.00 £47,880.00
Year 1 Thomson Reuters Foundation  Add rows as required  RESEARCH SERVICES	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)  Training venue hire and refreshments (Ukraine)	Cost Cost Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance	55 1 1 1 1 798 798 1 1 2 Quantity	£100.00 £60.00 £6,000.00 £3,000.00 £3,000.00  £100.00 £1,500.00 £1,500.00 £2,000.00	5.00	114.00	10.00 1.00 1.00 1.00 1.00 1.00 114.00 114.00	114.00 114.00 1.00	114.00	5.00 114.00 114.00	114.00	10.00 114.00 114.00	£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00 £3,000.00 £31,800.00 £79,800.00 £47,880.00 £1,500.00 £1,500.00 £4,000.00
Year 1 Thomson Reuters Foundation  Add rows as required	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)	Cost	To supporting journalist training  To supporting journalist training	55 1 1 1 1 798 798 1 1 2	£100.00 £60.00 £3,000.00 £3,000.00 £100.00 £1,500.00 £1,500.00 £2,000.00		114.00	10.00 1.00 1.00 1.00 114.00 114.00	114.00 114.00 1.00	114.00	5.00 114.00 114.00	114.00	114.00 114.00	£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00 £3,000.00 £31,800.00 £79,800.00 £47,880.00 £1,500.00 £4,000.00
Year 1 Thomson Reuters Foundation  Add rows as required  RESEARCH SERVICES	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)  Training venue hire and refreshments (Ukraine)  Activity by Type.  See Note 2.	Cost Cost Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the	55  1  1  1  798  798  798  1  1  2  Quantity  Please state Quantity of living cost	£100.00 £60.00 £60.00 £3,000.00 £3,000.00 £100.00 £100.00 £1,500.00 £1,500.00 £2,000.00  Rate £  Please state the value of the living cost expected to	5.00	114.00	10.00 1.00 1.00 1.00 1.00 1.00 114.00 114.00	114.00 114.00 1.00	114.00	5.00 114.00 114.00	114.00	10.00 114.00 114.00	£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00 £3,000.00 £31,800.00 £79,800.00 £47,880.00 £1,500.00 £1,500.00 £4,000.00
Year 1 Thomson Reuters Foundation  Add rows as required  RESEARCH SERVICES  As per SoR Consortium Partner	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)  Training venue hire and refreshments (Ukraine)  Activity by Type.  See Note 2.	Cost  Other Expenses  Any other expense not detailed	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the	55  1  1  1  798  798  798  1  1  2  Quantity  Please state Quantity of living cost	£100.00 £60.00 £6,000.00 £3,000.00 £3,000.00  £100.00 £1,500.00 £1,500.00 £2,000.00  Rate £  Please state the value of the living cost expected to be incurred	5.00	10.00 114.00 114.00 Sep-18	10.00 1.00 1.00 1.00 1.00 1.00 114.00 114.00  Oct-18	114.00 114.00 1.00 Period 18/19 Nov-18	114.00	5.00 114.00 114.00 1.00	114.00	10.00  114.00  1.00  Mar-19	£14,400.00 £2,100.00 £3,300.00 £6,000.00 £3,000.00 £3,000.00 £31,800.00 £79,800.00 £47,880.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00  £134,680.00
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Year 1 Thomson Reuters Foundation  Add rows as required  RESEARCH SERVICES  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  CONTENT PRODUCTION  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  CONTENT PRODUCTION  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  CORE SUPPORT  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  CORE SUPPORT  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  OTHER EXPENSES  As per Sor Consortium Partner  Year 1 Aktis Strategy  Thomson Reuters	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)  Training venue hire and refreshments (Ukraine)  Activity by Type. See Note 2.  Research Services  Activity by Type. See Note 2.  Content Acquisition UAPBC (Drama, NH, Science, Docs, History, NACA, Music, Fac Ent)  Activity by Type. See Note 2.  Content Production CyberHro (Hromadske)  Content Production Reality Check Programme (UA:PBC)  Content Production Reality Check Programme (UA:PBC)  Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.  Training Centre in Gagauzia  Activity by Type. See Note 3.  Insurance  Incentives for invited international speakers  Due diligence on supported media outlets  Grants  Landyards, banner for takeway sessions  Translation costs  Venue for events  Legal costs  Usual Costs  Conline news platform development and maintenance  Event to launch newsplatform in Ukraine  Legal costs to support news platform  Purchase of feature articles in Ukraine	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Material of content (£75 per h)  Other Expenses  Any other expense not detailed  Staff and Equipment  Daily Living Expense  Please state Country/Region in which living cost is expected to be incurred  Contracted out cost  Contracted out cost  Contracted out cost	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Content will be licensed for three years  Project Relevance  How is this expenditure relevant to the project  Content will be licensed for three years  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  Please state the nature of the living cost - For example, Accommodation  To support elections supporting news platform in Ukraine  To support elections supporting news platform in Ukraine	1 1 1 1 1 1 798 798 798 798 1 1 1 2 Quantity Please state Quantity of living cost expected to be incurred 366 Quantity Please state Quantity of living cost expected to be incurred 34 3 3 34 4 8 Quantity Please state Quantity of living cost expected to be incurred 2 Quantity Please state Quantity of living cost expected to be incurred 40 40 4 6 15 6 30 20 30 6 1 1 1 1 1	### £ 100.00 ### £	5.00  Aug-18  Aug-18  Aug-18  Aug-18	10.00  114.00  114.00  114.00  Sep-18  1.00  11.00  4.00  Sep-18  1.00  Sep-18  5.00	10.00 1.00 1.00 1.00 1.00 114.00 114.00  1.00  Oct-18  Oct-18  Oct-18  Oct-18	114.00 114.00 1.00 1.00  Period 18/19 Nov-18  1.00  Period 18/19 Nov-18  Period 18/19 Nov-18  1.00  Period 18/19 Nov-18  1.00  1.00  Period 18/19 Nov-18	114.00 114.00 114.00  Dec-18  Dec-18  12.00  11.00  1.00  Dec-18  5.00  2.00  9.00  9.00	114.00 114.00 1.00  1.00  Jan-19  1.00  Jan-19  1.00  1.00  1.00  1.00  1.00	114.00 114.00 114.00  Feb-19  183.00  1.00  1.00  1.00  6.00	10.00  114.00  114.00  1.00  Mar-19  1.00  Mar-19  11.00  1.00  1.00  1.00  3.00  3.00  3.00	£14,400.00 £2,100.00 £3,300.00 £3,000.00 £3,000.00 £31,800.00 £47,880.00 £1,500.00 £1,500.00 £1,500.00 £134,680.00  Totals (£) £50,000.00 £50,000.00 £494,498.94 £494,498.94 £494,498.94  Totals (£) £53,600.00 £53,600.00 £53,600.00 £15,000.00 £15,000.00 £15,000.00 £32,000.00 £32,000.00 £53,600.00 £53,600.00 £53,600.00 £53,600.00 £53,600.00 £53,000.00 £1,500.00 £30,000.00 £1,500.00 £30,000.00 £1,500.00 £30,000.00 £1,500.00 £50,000.00
Year 1 Thomson Reuters Foundation  Add rows as required  RESEARCH SERVICES  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  CONTENT PRODUCTION  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  CONTENT PRODUCTION  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  CORE SUPPORT  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  CORE SUPPORT  As per Sor Consortium Partner  Year 1 BBC Media Action  Add rows as required  OTHER EXPENSES  As per Sor Consortium Partner  Year 1 Aktis Strategy  Thomson Reuters	Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Ukraine)  Activity by Type. See Note 2.  Research Services  Activity by Type. See Note 2.  Content Acquisition UAPBC (Drama, NH, Science, Docs, History, NACA, Music, Fac Ent)  Activity by Type. See Note 2.  Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) New Format Development UA:PBC Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.  Training Centre in Gagauzia  Activity by Type. See Note 3.  Insurance Incentives for invited international speakers Due diligence on supported media outlets Grants Landyards, banner for takeway sessions Translation costs Venue for events Legal costs  Unline news platform development and maintenance  Event to launch newsplatform in Ukraine  Legal costs to support news platform  Legal costs to support news platform	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Material of content (£75 per h)  Other Expenses  Any other expense not detailed  Staff and Equipment  Daily Living Expense  Please state Country/Region in which living cost is expected to be incurred  Contracted out cost  Contracted out cost  Contracted out cost	To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Content will be licensed for three years  Project Relevance  How is this expenditure relevant to the project  Content will be licensed for three years  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  Poject Relevance  Poject Relevance  Poject Relevance  Please state the nature of the living cost - For example, Accommodation  To support elections supporting news platform in Ukraine  To support elections supporting news platform in Ukraine  To support elections supporting news platform in Ukraine	1 1 1 1 1 798 798 798 798 1 1 1 2 Quantity Please state Quantity of living cost expected to be incurred  366 Quantity Please state Quantity of living cost expected to be incurred  34 3 3 34 4 8 Quantity Please state Quantity of living cost expected to be incurred  34 3 3 4 4 8 Quantity Please state Quantity of living cost expected to be incurred  40 40 4 6 15 6 30 20 30 6 6 11	£100.00 £60.00 £60.00.00 £3,000.00 £13,000.00 £1,500.00 £1,500.00  Rate £  Please state the value of the living cost expected to be incurred £10,351.09  Rate £  Please state the value of the living cost expected to be incurred £13,51.09  Rate £  Please state the value of the living cost expected to be incurred £13,000.00 £15,000.00 £15,000.00 £2,000.00 £13,000.00 £20.00 £10,000.00	5.00  Aug-18  Aug-18  Aug-18  Aug-18	10.00  114.00  114.00  114.00  Sep-18  1.00  11.00  4.00  Sep-18  1.00  Sep-18  5.00	10.00 1.00 1.00 1.00 1.00 114.00 114.00  1.00  Oct-18  Oct-18  Oct-18  Oct-18	114.00 114.00 1.00 1.00  Period 18/19 Nov-18  1.00  Period 18/19 Nov-18  Period 18/19 Nov-18  1.00  Period 18/19 Nov-18  1.00  1.00  Period 18/19 Nov-18	114.00 114.00 114.00  Dec-18  Dec-18  12.00  11.00  1.00  Dec-18  5.00  2.00  9.00  9.00	1.00  1.00  1.00  Jan-19  1.00  1.00  Jan-19  1.00  1.00  1.00  1.00	114.00 114.00 114.00 Feb-19  183.00  1.00  1.00  5.00  2.00  6.00	114.00 114.00 114.00 1.00  Mar-19  1.00  Mar-19  11.00 1.00 1.00 1.00 1.00 3.00 3.00	£14,400.00 £2,100.00 £3,300.00 £3,000.00 £3,000.00 £31,800.00 £31,800.00 £47,880.00 £1,500.00 £1,500.00 £134,680.00  Totals (£) £50,000.00 £50,000.00 £44,498.94 £494,498.94 £494,498.94  Totals (£) £53,600.00 £53,600.00 £53,600.00 £15,000.00 £15,000.00 £31,000.00 £15,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00 £31,000.00

#### **Year 2 Staff Costs**

Please detail your full costs for the period to 31 March 2020.

Note 1. Staff costs are inclusive of all indirect labour costs:

Employed. This means all costs associated with those employed (as per original Framework guidance). Costs will include: all taxes and contributions required by law; all employer's liability insurance (including Medical Evacuation insurance); all costs associated with the recruitment and dismissal of Staff, HR, training (such as HEAT/SAFE) and any other consumable costs associated with their employment.

		MANDATORY COMPLETION							MANDATORY CON	MPLETION								Period	19/20					
Activity / Strand	Other Roles	CSSF Name BAND	Job Title	Experience	Consortium Partner	Country / Region	Total Number of input days	Project Stage	CSSF Framework Indirect Daily Fee Rate £ (exclusive of management fee and profit)		Total Daily Rate Fee	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Totals (£)
As per	Where there are roles that do not	Band 1 Please enter the Name of	f Please enter the Job Title for each of the allocated		Where applicable, please indicate		Please enter	Please enter project stage	Please enter the Daily			Monthly	· · ·	·	Monthly	Monthly	Monthly	Monthly	Monthly	Monthly	· · ·	1	Monthly	1
Statement of	correspond to the pre-determined CSSF Bands, please enter titles in the rows below.	Band 2 each of the allocated	resource	level of relevant experience each		Region in which each of the allocated resource will carry out	the quantity of days	under which the individual input is allocated (i.e.	Indirect Rate (exclusive of overhead and profit	CSSF fixed management fee	the total daily fee rate	Days in arrears	· ·	Days in arrears	Days in arrears	Days in arrears	Days in arrears	Days in arrears	Days in arrears	Days in arrears		1	Days in arrears	
(SoR)	For example CSSF framework rates are	Band 4 <b>to L</b> that corresponds to		of the allocated	named individual belongs	the vast majority of their work	1 ' 1	Inception, Implementation, Exit	margin) See Note 1.	attributable to	inclusive of	aireais	aireais	aireais	arrears	arrears	arrears	aireais	alleais	aireais	arrears	arrears	aireais	
	excluded for a local in-Country sourced	Bands 1, 2, 3 & 4 of CSSI		resource have,	to/works for		each of the	or other determined term)		the daily fee rate	profit and									1				
	person/s. For Specialists roles please provide further supporting information why	Framework Bands.		specifically in relation to this			allocated resources			(Not Scored)	management fee									1				
	the framework rates do not apply in your			requirement			resources				jee.									1				
	submission.																							
-		1 Ellie Haworth 2 Giulia Sorbi	Project Director (PD) Senior Project Manager (SPM)	15+ years 5+ years	BBC Media Action BBC Media Action	UK UK	58 72	Implementation Implementation	630.00 509.00	7% 7%	f 674.10 f 544.63	5	5	5	5	5	5	5	5	4	5	4	5	£39,097.80 £39,213.36
-		3 New	Project Manager Georgia, Moldova (PM)	5+ years	BBC Media Action	UK	73	Implementation	400.00	7%	£ 428.00	6	6	6	6	6	6	6	6	6	6	6	7	£31,244.00
7		3 New	Project Manager Ukraine (PM)		BBC Media Action	UK	80	Implementation	400.00	7%	£ 428.00	7	7	7	6	6	7	7	6	6	7	7	7	£34,240.00
		3 Cian Ginley Ibbotson	Assistant Project Manager (APM)		BBC Media Action	UK	80	Implementation	400.00	7%	£ 428.00	6	6	6	7	7	6	6	8	7	7	7	7	£34,240.00
H		4 New 3 Sarah Reid	Project Assistant (PA)  Project Accountant	4 years	BBC Media Action BBC Media Action	UK UK	84 60	Implementation Implementation	364.00 400.00	7% 7%	£ 389.48 £ 428.00	5	5	5	5	5	5	5	5	5	7 5	7 5	5	£32,716.32 £25,680.00
7		2 Sally Gowland	Senior Research Manager	5+ years	BBC Media Action	UK	12	Implementation	509.00	7%	f 544.63	1	1	1	1	1	1	1	1	1	1	1	1	£6,535.56
		3 Emily Southall	Research Manager		BBC Media Action	UK	24	Implementation	400.00	7%	£ 428.00	2	2	2	2	2	2	2	2	2	2	2	2	£10,272.00
		1 James Deane	Head of Policy	10+ years	BBC Media Action	UK	29	Implementation	630.00	7%	£ 674.10	3	3	2	2	2	3	3	2	2	2	2	3	£19,548.90
Year 2		4 Dmytro Khilchenko 2 Wendy Pilmer	Local Coordinator  Key Expert	10+ years	BBC Media Action BBC Media Action	Ukraine UK/EAP	23 45	Implementation Implementation	364.00 509.00	7% 7%	£ 389.48 £ 544.63	4	4	4	4	3	3	4	4	3	4	4	4	£8,958.04 £24,508.35
F		2	Consultants Capacity Building Editorial and Technica	•		<u> </u>		·				58	58	58	58	60	60	58	58	60	60	58	58	
			News and Non-News		BBC Media Action	UK/EAP	704	Implementation	509.00	/%	£ 544.63													£383,419.52
		2	Consultants Digital and Social Media		BBC Media Action	UK/EAP	140	Implementation		7%	£ 544.63	12	12	12	12	11	11	12	11	11	12	12	12	£76,248.20
-			-					·	509.00				_	_						<u> </u>	<del></del>	<del></del>	<u> </u>	•
-		2	Consultants HR/Scheduling/Marketing Consultants Programme/Format Development		BBC Media Action BBC Media Action	UK/EAP UK/EAP	56 132	Implementation Implementation	509.00 509.00	7% 7%	£ 544.63 £ 544.63	12	12	12	12	12	12	12	12	0	12	12	12	£30,499.28 £71,891.16
F		4	Translator/Interpretors	+	BBC Media Action	EAP	328	Implementation	364.00	7.00%	£ 389.48	12	28	27	27	27	27	27	27	27	27	28	28	£127,749.44
7													•							Up to Yea	ear 2 Total St	taff Cost BBC	Media Action	n £996,061.93
		Hugo Morse	Regional Manager			UK/EAP	10	Implementation	700.00	0%	£ 700.00	2	1	1	0	1	0	1	0	1	0	1	2	£7,000.00
		Will Mangham	Project Manager (PM)		Aktis Strategy	UK/EAP	99	Implementation	550.00	0%	£ 550.00	10	10	10	5	5	5	5	10	10	10	9	10	£54,450.00
-		Oleg Naumenko John-Paul Gravelines	Project Coordinator  Audience Engagement Expert		Aktis Strategy Aktis Strategy	UK/EAP UK/EAP	155 50	Implementation Implementation	350.00 850.00	0% 0%	£ 350.00 £ 850.00	15 7	7	15 8	10	15	15	10	10	10	10	15	15	£54,250.00 £42,500.00
<u> </u>		Nadeem Ibrahim	Senior Digital Strategist		Aktis Strategy  Aktis Strategy	UK/EAP	5	Implementation	725.00	0%	£ 725.00	1	1	0	0	0	1	0	0	0	0	1	1	£3,625.00
[		Stephanie Speck	Gender Advisor		Aktis Strategy	UK/EAP	5	Implementation	926.00	0%	£ 926.00	1	1	0	0	0	1	0	0	0	0	1	1	£4,630.00
-		Lera Lauda	Local Media Expert. Ukraine		Aktis Strategy	Ukraine	140	Implementation	525.00	0%	£ 525.00	10	10	15	15	10	10	10	10	15	15	10	10	£73,500.00
-		Alexandru Lebedev Ketevan Bojgua	Local Media Expert. Moldova  Local Media Expert. Georgia	+	Aktis Strategy Aktis Strategy	Moldova Georgia	140 75	Implementation Implementation	525.00 500.00	0% 0%	£ 525.00 £ 500.00	10	10	15 5	15 5	10 5	10	10 5	10 5	15 5	15 5	10	10	£73,500.00 £37,500.00
F		Recevan Bojgua	Local Micala Expert. Georgia	l l	Aktis Strategy	Georgia	, ,	picinicintation					10	-			1 1	_					1 20	£7,875.00
F			Breakaway Regions Expert		Aktis Strategy	Ukraine, Moldova, Georgia	15	Implementation	525.00	0%	£ 525.00	5	5	0	0	Ü	3	0	0	0	0	0	2	,
_			Trainer. Journalism and storytelling		Aktis Strategy Aktis Strategy	Ukraine, Moldova, Georgia	10	Implementation	525.00 300.00	t	f 525.00 f 300.00	5 0	5 0	0	5	5	3 0	0	0	0	0	0 0	0	£3,000.00
Year 2					<u> </u>		10 10	Implementation Implementation	525.00	0%	£ 525.00	5 0 0	5 0 0		5 5	5 5	3 0 0	0 0 0	0 0 0	0 0	0 0	0	0 0	·
Year 2			Trainer. Journalism and storytelling		Aktis Strategy	Ukraine, Moldova, Georgia	10	Implementation	525.00 300.00 300.00	0% 0%	f 525.00 f 300.00	5 0 0	5 0 0	0	5	5 5	3 0 0	0 0 0	0 0 0	0 0 0 0	0 0 0 0	0	0 0	£3,000.00
Year 2			Trainer. Journalism and storytelling  Trainer. Social media		Aktis Strategy Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia	10 10 10	Implementation Implementation Implementation	525.00 300.00	0% 0% 0%	f 525.00 f 300.00 f 300.00	5 0 0	5 0 0	0	5 5	5 5	3 0 0	0 0 0	0 0 0	0 0 0 0	0 0 0 0 0	0	0 0 0	£3,000.00 £3,000.00
Year 2			Trainer. Journalism and storytelling  Trainer. Social media		Aktis Strategy Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia	10 10	Implementation Implementation	525.00 300.00 300.00 300.00	0% 0% 0%	f 525.00 f 300.00 f 300.00	5 0 0	5 0 0	0 0	5 5	5 5	3 0 0	0 0 0	0 0 0	0 0 0 0	0 0 0 0	0	0 0 0	£3,000.00 £3,000.00
Year 2			Trainer. Journalism and storytelling Trainer. Social media Trainer. Business Development  Mentor 1		Aktis Strategy Aktis Strategy Aktis Strategy Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine	10 10 10 40	Implementation Implementation Implementation Implementation	525.00 300.00 300.00 300.00 400.00	0% 0% 0% 0%	f 525.00 f 300.00 f 300.00 f 300.00 f 400.00	5 0 0	5 0 0	0 0	5 5 0 0	5 5	3 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0	0	0 0 0	£3,000.00 £3,000.00 £3,000.00
Year 2			Trainer. Journalism and storytelling  Trainer. Social media  Trainer. Business Development		Aktis Strategy Aktis Strategy Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia	10 10 10	Implementation Implementation Implementation	525.00 300.00 300.00 300.00	0% 0% 0% 0%	f 525.00 f 300.00 f 300.00 f 300.00	5 0 0 0 0 0	5 0 0 0 0 0	0 0	5 5 5 0 0	5 5 5 0 0	3 0 0 0 7 7 7	0 0 0 0 7 7 7	0 0 0 0	0 0 0 0 5	0 0 0 0 0 5	0	0 0 0 0 5 5	£3,000.00 £3,000.00
Year 2			Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4		Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Ukraine Moldova	10 10 10 40 40 40 40	Implementation Implementation Implementation Implementation Implementation Implementation Implementation Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00	0% 0% 0% 0% 0% 0%	f 525.00 f 300.00 f 300.00 f 300.00 f 400.00 f 400.00 f 400.00	5 0 0 0 0 0 0	5 0 0 0 0 0 0 0	0 0 0 0 0 0 0	5 5 5 0 0 0	5 5 5 0 0 0	3 0 0 0 7 7 7 7	0 0 0 0 7 7 7 7	0 0 0 0 0 6 6 6 6	0 0 0 0 5 5 5 5	0 0 0 0 0 5 5 5 5	0	5 5 5 5	£3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00
Year 2			Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5		Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Moldova Moldova	10 10 10 40 40 40 40 40	Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%	f 525.00 f 300.00 f 300.00 f 300.00 f 400.00 f 400.00 f 400.00 f 400.00	5 0 0 0 0 0 0 0	5 0 0 0 0 0 0 0	0 0 0 0 0 0 0	5 5 5 0 0 0 0	5 5 5 0 0 0 0	3 0 0 0 7 7 7 7 7	0 0 0 0 7 7 7 7 7	0 0 0 0 0 6 6 6 6 6	0 0 0 0 5 5 5 5 5	0 0 0 0 0 5 5 5 5	0	5 5 5 5 5	£3,000.00 £3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00
Year 2			Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4		Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Ukraine Moldova	10 10 10 40 40 40 40	Implementation Implementation Implementation Implementation Implementation Implementation Implementation Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00	0% 0% 0% 0% 0% 0%	f 525.00 f 300.00 f 300.00 f 300.00 f 400.00 f 400.00 f 400.00	5 0 0 0 0 0 0 0	5 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	5 5 5 0 0 0 0 0	5 5 5 0 0 0 0 0	3 0 0 0 7 7 7 7 7 7	0 0 0 0 7 7 7 7 7	0 0 0 0 0 6 6 6 6 6 6	0 0 0 0 5 5 5 5 5 5 Up to	0 0 0 0 5 5 5 5 5 5 0 Year 2 Tota	0 0 0 0 5 5 5 5 5	5 5 5 5 5 5 5	£3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00
Year 2		1 Nicolas Bellet	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5	10+ vears	Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Moldova Moldova	10 10 10 40 40 40 40 40	Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%	f 525.00 f 300.00 f 300.00 f 300.00 f 400.00 f 400.00 f 400.00 f 400.00	5 0 0 0 0 0 0 0 0	5 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	5 5 5 0 0 0 0 0 0	5 5 5 0 0 0 0 0 0	3 0 0 0 7 7 7 7 7 7	0 0 0 0 7 7 7 7 7 7	0 0 0 0 0 6 6 6 6 6 6	0 0 0 0 5 5 5 5 5 5 Up to	0 0 0 0 5 5 5 5 5 5 0 Year 2 Tota	0 0 0 0 5 5 5 5 5	5 5 5 5 5 5 5 7 5	£3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00
Year 2		1 Nicolas Bellet 2 William Church	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 6	10+ years 7+ years	Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Moldova Moldova Georgia	10 10 10 40 40 40 40 40 40	Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0%	£ 525.00 £ 300.00 £ 300.00 £ 300.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00		5 0 0 0 0 0 0 0 0 0 0 0	0 0 0 0 0 0 0	5 5 5 0 0 0 0 0 0 0	5 5 5 0 0 0 0 0 0	3 0 0 0 7 7 7 7 7 7 7	0 0 0 0 7 7 7 7 7 7	0 0 0 0 0 6 6 6 6 6 6	0 0 0 0 5 5 5 5 5 5 5 1 1	0 0 0 0 5 5 5 5 5 5 5 0 Year 2 Tota	0 0 0 0 5 5 5 5 5 5	5 5 5 5 5 5 5 5 5 1	£3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00
Year 2		2 William Church 2 To be recruited	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 5  Mentor 6  Director, Journalism and Media Programmes Project Manager (PM)  Programme Manager (PM)	7+ years 5+ years	Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Thomson Reuters Foundation  Thomson Reuters Foundation  Thomson Reuters Foundation	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia  Ukraine Ukraine Ukraine Moldova Moldova Georgia  UK	10 10 10 40 40 40 40 40 40 12 12 177	Implementation All stages All stages All stages	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00 630.00 509.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 7.00% 7.00%	f 525.00 f 300.00 f 300.00 f 300.00 f 400.00 f 400.00 f 400.00 f 400.00 f 400.00 f 400.00 f 544.63 f 544.63	1 14	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0	0 5 5 5 0 0 0 0 0 0 0	0 5 5 5 0 0 0 0 0 0 1 1 15	3 0 0 0 7 7 7 7 7 7 7 7	0 0 0 0 7 7 7 7 7 7 7	0 0 0 0 6 6 6 6 6 6 6	1 1 15	1 1 15	5 0 0 0 0 5 5 5 5 5 5 5 1 1 1 15	1 1 15	£3,000.00 £3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00
Year 2		2 William Church 2 To be recruited 3 To be recruited	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 6  Director, Journalism and Media Programmes Project Manager (PM)  Programme Manager (PM)  Programme Coordinator	7+ years 5+ years 3+ years	Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Thomson Reuters Foundation	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia  Ukraine  Ukraine  Ukraine  Moldova  Moldova  Georgia  UK  UK  UK  UK  UK  UK	10 10 10 40 40 40 40 40 40 12 12 177 177	Implementation All stages All stages All stages All stages	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00 400.00 630.00 509.00 509.00 400.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 7.00% 7.00% 7.00%	£ 525.00 £ 300.00 £ 300.00 £ 300.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 404.63 £ 544.63 £ 544.63 £ 428.00	1	0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0	0 5 5 5 0 0 0 0 0 0 0 0 1 1 15 15	0 5 5 5 0 0 0 0 0 0 0 1 1 15 15	3 0 0 0 7 7 7 7 7 7 7 7 7 7	0 0 0 0 7 7 7 7 7 7 7 7 7 1 1 15 15	0 0 0 0 6 6 6 6 6 6	1 1	1 1	5 0 0 0 0 5 5 5 5 5 5 5 tal Staff Cost	1 1	£3,000.00 £3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00
Year 2		2 William Church 2 To be recruited	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 5  Mentor 6  Director, Journalism and Media Programmes Project Manager (PM)  Programme Manager (PM)	7+ years 5+ years	Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Thomson Reuters Foundation  Thomson Reuters Foundation  Thomson Reuters Foundation	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia  Ukraine Ukraine Ukraine Moldova Moldova Georgia  UK	10 10 10 40 40 40 40 40 40 12 12 177	Implementation All stages All stages All stages	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00 630.00 509.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 7.00% 7.00%	f 525.00 f 300.00 f 300.00 f 300.00 f 400.00 f 400.00 f 400.00 f 400.00 f 400.00 f 400.00 f 544.63 f 544.63	1 14	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0					0 0 0 0 6 6 6 6 6 6 6	1 1 15	1 1 15	5 0 0 0 0 5 5 5 5 5 5 5 1 1 1 15	1 1 15	£3,000.00 £3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00
Year 2		2 William Church 2 To be recruited 3 To be recruited 2 David Sriyoheswaran	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 6  Director, Journalism and Media Programmes Project Manager (PM) Programme Manager (PM) Programme Coordinator Finance Controller	7+ years 5+ years 3+ years 10 years	Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Thomson Reuters Foundation	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Moldova Moldova Georgia  UK UK UK UK UK UK	10 10 10 40 40 40 40 40 40 12 12 177 177 177	Implementation All stages All stages All stages All stages	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00 630.00 509.00 630.00 509.00 630.00 509.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 7.00% 7.00% 7.00%	£ 525.00 £ 300.00 £ 300.00 £ 300.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 404.63 £ 544.63 £ 544.63 £ 544.63	1 14 14 1	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0			15 1		0 0 0 0 6 6 6 6 6 6 6	1 1 15 15 15	1 1 15	5 0 0 0 5 5 5 5 5 5 5 1 1 15 15	1 1 15	£3,000.00 £3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,535.56 £96,399.51 £75,756.00 £6,535.56
		2 William Church 2 To be recruited 3 To be recruited 2 David Sriyoheswaran 1 To be hired 2 To be hired 1 To be hired	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 6  Director, Journalism and Media Programmes  Project Manager (PM)  Programme Manager (PM)  Programme Coordinator  Finance Controller  Senior Consultant for Newsroom Consultancies  Consultantant for Newsroom Consultancies  Senior Consultant for Journalist Training	7+ years 5+ years 3+ years 10 years 8+ years 4+ years 8+ years	Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Thomson Reuters Foundation	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Moldova Moldova Georgia  UK	10 10 10 40 40 40 40 40 40 12 12 177 177 177 12 65 50 21	Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00 630.00 509.00 630.00 509.00 630.00 509.00 630.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00%	£ 525.00 £ 300.00 £ 300.00 £ 300.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 404.63 £ 544.63 £ 544.63 £ 544.63 £ 674.10 £ 544.63 £ 674.10	1 14 14 1	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 1 1 14 14 14 1 20 20 0			15 1 20		0 0 0 0 6 6 6 6 6 6 6	1 1 15 15 1 1 10	1 1 15	5 0 0 0 0 5 5 5 5 5 5 5 1 1 15 15	1 1 15	£3,000.00 £3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,535.56 £96,399.51 £75,756.00 £6,535.56 £43,816.50 £27,231.50 £14,156.10
		2 William Church 2 To be recruited 3 To be recruited 2 David Sriyoheswaran 1 To be hired 2 To be hired 1 To be hired 2 To be hired 2 To be hired	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 6  Director, Journalism and Media Programmes Project Manager (PM)  Programme Manager (PM)  Programme Coordinator Finance Controller  Senior Consultant for Newsroom Consultancies Consultantant for Journalist Training Consultantant for Journalist Training	7+ years 5+ years 3+ years 10 years 8+ years 4+ years 8+ years 4+ years	Aktis Strategy  Thomson Reuters Foundation	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Moldova Moldova Georgia  UK	10 10 10 40 40 40 40 40 40 12 12 177 177 177 12 65 50 21 15	Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00 630.00 509.00 630.00 509.00 630.00 509.00 630.00 509.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00%	£ 300.00 £ 300.00 £ 300.00 £ 300.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 404.63 £ 544.63 £ 544.63 £ 544.63 £ 674.10 £ 544.63 £ 674.10 £ 544.63	1 14 14 1 15 0 0	0 0 0 0 0 0 0 0 0 1 1 1 14 14 14 1 0 0 0 3 2	0 0 0 0 0 0 0 0 0 0 0 0 0 1 1 14 14 14 1 20 20 0	15 1 0 0 3 2	15 1 0 0 0 0	15 1 20 20 3 2		0 0 0 0 6 6 6 6 6 6 6 1 1 1 15 15 1 0 0 4 3	1 1 15 15 1 1 10	1 1 15	5 0 0 0 0 5 5 5 5 5 5 5 5 1 1 1 0 0 0	1 1 15	£3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,535.56 £96,399.51 £75,756.00 £6,535.56 £43,816.50 £27,231.50 £14,156.10 £8,169.45
		2 William Church 2 To be recruited 3 To be recruited 2 David Sriyoheswaran 1 To be hired 2 To be hired 1 To be hired	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 6  Director, Journalism and Media Programmes  Project Manager (PM)  Programme Manager (PM)  Programme Coordinator  Finance Controller  Senior Consultant for Newsroom Consultancies  Consultantant for Newsroom Consultancies  Senior Consultant for Journalist Training	7+ years 5+ years 3+ years 10 years 8+ years 4+ years 8+ years	Aktis Strategy Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Aktis Strategy  Thomson Reuters Foundation	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Moldova Moldova Georgia  UK	10 10 10 40 40 40 40 40 40 12 12 177 177 177 12 65 50 21	Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00 630.00 509.00 630.00 509.00 630.00 509.00 630.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00%	£ 525.00 £ 300.00 £ 300.00 £ 300.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 404.63 £ 544.63 £ 544.63 £ 544.63 £ 674.10 £ 544.63 £ 674.10	1 14 14 1 15 0 0	0 0 0 0 0 0 0 0	0 0 0 0 0 0 0 0 0 0 0 0 0 1 1 14 14 14 1 20 20 0			15 1 20		0 0 0 0 6 6 6 6 6 6 6	1 1 15 15 1 1 10	1 1 15	5 0 0 0 0 5 5 5 5 5 5 5 1 1 15 15	1 1 15	£3,000.00 £3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,535.56 £96,399.51 £75,756.00 £6,535.56 £43,816.50 £27,231.50 £14,156.10
		2 William Church 2 To be recruited 3 To be recruited 2 David Sriyoheswaran 1 To be hired 2 To be hired 1 To be hired 2 To be hired 1 To be hired 1 To be hired 1 To be hired	Trainer. Journalism and storytelling Trainer. Social media  Trainer. Business Development  Mentor 1  Mentor 2  Mentor 3  Mentor 4  Mentor 5  Mentor 6  Director, Journalism and Media Programmes  Project Manager (PM)  Programme Manager (PM)  Programme Coordinator  Finance Controller  Senior Consultant for Newsroom Consultancies  Consultantant for Newsroom Consultancies  Senior Consultant for Journalist Training  Consultantant for Journalist Training  Consultantant for Journalist Training	7+ years 5+ years 3+ years 10 years 8+ years 4+ years 4+ years 4+ years 8+ years	Aktis Strategy  Thomson Reuters Foundation  Thomson Reuters Foundation	Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine, Moldova, Georgia Ukraine Ukraine Ukraine Moldova Moldova Georgia  UK	10 10 10 40 40 40 40 40 40 12 12 177 177 177 12 65 50 21 15 110	Implementation	525.00 300.00 300.00 300.00 400.00 400.00 400.00 400.00 400.00 400.00 509.00 509.00 630.00 509.00 630.00 509.00 630.00 509.00 630.00	0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00% 7.00%	£ 300.00 £ 300.00 £ 300.00 £ 300.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 400.00 £ 404.63 £ 544.63 £ 544.63 £ 674.10 £ 544.63 £ 674.10 £ 544.63 £ 674.10 £ 544.63 £ 674.10	1 14 14 1 15 0 0 0 0 20	0 0 0 0 0 0 0 0 0 0 0 1 1 1 14 14 1 1 0 0 0 3 2 2 2 2 2 0	0 0 0 0 0 0 0 0 0 0 0 0 0 1 1 1 1 1 4 1 1 20 20 0 0	15 1 0 0 3 2	15 1 0 0 0 0 0 0	15 1 20 20 3 2 10		0 0 0 0 6 6 6 6 6 6 6 1 1 1 15 15 1 0 0 4 3	1 1 15 15 1 10 10 0 0 0 0	1 1 15 15 1 0 0 4 3 0 0	5 0 0 0 0 5 5 5 5 5 5 5 5 1 1 1 0 0 0	1 1 15 15 1 0 0 0 4 3 0 0	£3,000.00 £3,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,000.00 £16,535.56 £96,399.51 £75,756.00 £6,535.56 £43,816.50 £27,231.50 £14,156.10 £8,169.45 £74,151.00 £38,124.10 £19,062.05

**Year 2 Operational Costs** Please detail your full costs for the period to 31 March 2020. Note 2. Operational Costs and Expenditure - This means all operational expenditure of the Contractor.

This means all expenses in connection with the Contract: For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation and corresponding expenditure in support of the Contract.

Activity by type and Operational activities to include a full description of the cost: all flights; all domestic \ international flight transfers; any transportation \ services (including but not limited to property rentals, hotel accommodation, office utilities); office supplies, printing, photocopying, publications; general communications (fax, mobile, internet, landline); bank charges; postage, delivery, shipping; equipment maintenance and repairs; taxes, filing, audit and registration fees; security costs and any other living costs associated with this requirement.

AIRLINE TRA	VEL \ VISAS		Cou	untry/Region															
		Operational costs and expenses, broken down by activity.  See Note 2.	From:  Please state Country/Region and	To: d, Please state Country/Region and,	Total Quantity  Please state the total quantity of expected	Rate £  Please specify the Cost of	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Period 1 Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	31-Mar-20	Totals (£)
			where applicable, Airport	where applicable, Airport	journeys over the life of the project	each journey	F 00	F 00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	6.00	635,000,00
		International flights Ukraine International flights Georgia	UK	Ukraine Georgia	70 42	£500.00 £500.00	3.00	3.00	3.00	3.00	3.00	3.00	6.00 4.00	6.00 4.00	6.00 4.00	6.00 4.00	4.00	6.00 4.00	£35,000.00 £21,000.00
Year 2	BBC Media Action	International flights Moldova International flights Policy	ик	Moldova  Ukraine/Georgia/Moldova	31	£500.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	£15,500.00
		Other Travel - Airport transfers/Local Travel			330	£30.00	26.00	27.00	27.00	27.00	28.00	28.00	28.00	28.00	28.00	28.00	27.00	28.00	£9,900.00
		Flights Eastern Partnership Board & Monitoring Visits	ик	Ukraine/Georgia/Moldova	6	£500.00	2.00						2.00			2.00			£3,000.00
Add rows as Year 2	Aktis	Flights			23	£500.00	4.00	4.00	2.00	1.00	1.00	2.00	2.00	1.00	1.00		2.00	3.00	£85,900.00 £11,500.00
Add rows as	Strategy required	Transfer			23	£30.00	4.00	4.00	2.00	1.00	1.00	2.00	2.00	1.00	1.00		2.00	3.00	£690.00
		Flights UK - Ukraine Flights Ukaine - Georgia	UK Ukraine	Ukraine Georgia	7 4	£500.00	1.00			2.00			3.00 1.00			2.00			£3,500.00
		Flights Ukraine - Moldova	Ukraine	Moldova	4	£500.00		1.00			1.00			1.00			1.00		£2,000.00
Year 2	Thomson Reuters	Flights UK - Georgia Flights UK - Moldova	UK UK	Georgia	7	£500.00			2.00		2.00	1.00		3.00	2.00		2.00		£3,500.00
16012	Foundation	Travel to promote new platform (transport)	Fares	To support elections supporting news platform in Ukraine To support elections supporting news	3	£250.00	1.00	1.00	1.00										£750.00
		Travel for reporters  Airport transfer UK	Fares	platform in Ukraine	24	£250.00 £120.00	4.00	2.00	2.00	2.00	4.00 2.00	2.00	2.00	2.00	2.00	2.00	2.00	1.00	£6,000.00 £2,520.00
		Airport trasnfer Ukraine/Moldova/Georgia			37	£30.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	4.00	£1,110.00
Add rows as		PERSONAL EQUIPMENT	Item Description	Project Relevance	Quantity	Rate £							Period 1	19/20					£24,880.00
As ner Sok	Consortium Partner	Activity by Type. See Note 2.	Please describe the equipment purchased / rented	Please describe the equipment purchased / rented	Please state the total quantity of expected journeys over the life of the project	Please specify the Cost of each Item / journey	Apr-19	May-19	Jun-19	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	31-Mar-20	Totals (£)
Year 2	BBC Media Action	Communications/IT costs			12	£290	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£3,476
Add rows as	-	Ground travel			40	£70.00	5.00	6.00	5.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	5.00	5.00	£3,476.40 £2,800.00
Year 2	Aktis Strategy	Communication			60	£30.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	£1,800.00
Add rows as	required	Communications (mobile phones)	Mobile phone bills	For Programme Manager and	12	£400.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£4,600.00
		Local transport (Georia)	Return transport (cheapest option)	Programme Coordinator  For Programme Manager and Programme Coordinator	6	£400.00 £150.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£4,800.00 £900.00
		Local transport (Moldova)	Return transport (cheapest option)	For Programme Coordinator  For Programme Manager and  Programme Coordinator	6	£100.00	1.00		1.00		1.00		1.00		1.00		1.00		£600.00
		Local transport (Ukraine)	Return transport (cheapest option)	For Programme Manager and Programme Coordinator	14	£200.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00	£2,800.00
	Thomson	Office supplies	Purchase price	For Programme Manager and Programme Coordinator	12	£100.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£1,200.00
Year 2	Reuters Foundation	Local transport (Ukraine, Moldova, and Georgia)  Return domestic travel for journalists (Georgia)		To support newsroom consultancies  To supporting journalist training	138	£10.00	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	£1,380.00 £1,000.00
		Return domestic travel for journalists (Moldova)		To supporting journalist training	10	£100.00					10.00								£1,000.00
		Return domestic travel for journalists (Ukraine)	Fares	To supporting journalist training	20	£150.00							20.00						£3,000.00
		Local transport (UK)	Fares	To supporting journalist training	0	£10.00													£0.00
Add rows as	required	Regional transport (UK)	Fares	To supporting journalist training	0	£100.00													£16,680.00
ON SITE EXP		Activity by Type	Daily Living Expense	Project Relevance  Please state the nature of the living	Quantity  Please state Quantity of living cost expected	Rate £  Please state the value of the	Apr-19	May 19	Jun-19	Jul-19	Αυσ.19	Son 19	Period 1 Oct-19	19/20 Nov-19	Dec-19	Jan-20	Feb-20	31-Mar-20	Totals (£)
-	Partner	Activity by Type. See Note 2.	Please state Country/Region in which living cost is expected to b incurred	cost - For example, Accommodation	to be incurred	living cost expected to be incurred	Apr-19	May-19	Jun-19	Jui-19	Aug-19	Sep-19	Oct-19	NOV-19	Dec-19	Jan-20	Feb-20	31-War-20	Totals (£)
		Accommodation Ukraine Accommodation Georgia			350 210	£100.00 £100.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 18.00	29.00 18.00	29.00 18.00	29.00 18.00	30.00 18.00	30.00 18.00	£35,000.00 £21,000.00
		Accommodation Moldova  Accommodation Policy			155 15	£100.00	12.00 5.00	13.00 5.00	13.00 5.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	£15,500.00
Year 2	BBC Media	Expenses Ukraine			350	£60.00	29.00	29.00	29.00	29.00	29.00	29.00	29.00	29.00	29.00	29.00	30.00	30.00	£21,000.00
	Action	Expenses Georgia Expenses Moldova			210 155	£60.00	17.00 12.00	17.00	17.00	17.00	17.00	17.00	13.00	18.00	18.00	18.00	18.00	18.00	£12,600.00 £9,300.00
		Francisco Ballana																	
		Expenses Policy  Accommodation Eastern Partnership Board &  Monitoring Visits			15 36	£60.00	5.00	5.00	5.00				12.00			12.00			£900.00
		•						5.00	5.00				12.00 12.00			12.00 12.00			£3,600.00
Add rows as	required	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board &			36 36 12	£100.00 £60.00	12.00		5.00				12.00						£3,600.00 £2,160.00 £122,560.00 £21,600.00
Add rows as		Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits			36 36	£100.00 £60.00	12.00	4.00 5.00	5.00	4.00	5.00	5.00		5.00	5.00		2.00	2.00	£3,600.00 £2,160.00 £122,560.00
Add rows as Year 2	required  Aktis Strategy	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses  Ukraine Local/Hyperlocal Audience Analysis			36 36 12 16	£100.00 £60.00 £1,800.00 £100.00 £60.00	12.00 12.00 12.00	4.00 5.00 1.00			5.00	5.00	4.00	1.00	5.00	12.00			£3,600.00 £2,160.00 £122,560.00 £21,600.00 £1,600.00 £3,600.00
	Aktis	Accommodation Eastern Partnership Board & Monitoring Visits  Expenses Eastern Partnership Board & Monitoring Visits  Accommodation  Hotels  Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis			36 36 12 16	£100.00 £60.00 £1,800.00 £100.00 £60.00 £6,000.00	12.00 12.00 12.00	4.00 5.00 1.00			5.00	5.00	4.00	1.00	5.00	12.00			£3,600.00 £2,160.00 £122,560.00 £21,600.00 £3,600.00 £12,000.00
	Aktis Strategy	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses  Ukraine Local/Hyperlocal Audience Analysis			36 36 12 16	£100.00 £60.00 £1,800.00 £100.00 £60.00	12.00 12.00 12.00	4.00 5.00 1.00			5.00	5.00	4.00	1.00	5.00	12.00			£3,600.00 £2,160.00 £122,560.00 £21,600.00 £1,600.00 £3,600.00
Year 2	Aktis Strategy	Accommodation Eastern Partnership Board & Monitoring Visits  Expenses Eastern Partnership Board & Monitoring Visits  Accommodation  Hotels  Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis			36 36 12 16	£100.00 £60.00 £1,800.00 £100.00 £60.00 £6,000.00	12.00 12.00 12.00	4.00 5.00 1.00			5.00 49.00 49.00	50.00	4.00	1.00	5.00 49.00 49.00	12.00			£3,600.00 £2,160.00 £122,560.00 £21,600.00 £3,600.00 £12,000.00 £6,000.00
Year 2	Aktis Strategy required Thomson Reuters	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova	Cost	To supporting journalist training	36 36 12 16 60 2 2 2 2	£100.00 £60.00 £1,800.00 £100.00 £60.00 £6,000.00 £3,000.00 £3,000.00	12.00 12.00 12.00 5.00	4.00 5.00 1.00 1.00 49.00	5.00	49.00	49.00	50.00	4.00 5.00 49.00	1.00 1.00 1.00 49.00	49.00	5.00	49.00	49.00	£3,600.00 £2,160.00 £122,560.00 £21,600.00 £3,600.00 £12,000.00 £6,000.00 £50,800.00
Year 2 Add rows as	Aktis Strategy required	Accommodation Eastern Partnership Board & Monitoring Visits  Expenses Eastern Partnership Board & Monitoring Visits  Accommodation  Hotels  Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)	Cost	To supporting journalist training	36 36 12 16 60 2 2 2 2	£100.00 £1,800.00 £1,800.00 £100.00 £6,000.00 £3,000.00 £3,000.00 £1,500.00 £1,500.00	12.00 12.00 12.00 5.00 50.00	4.00 5.00 1.00 1.00 49.00	5.00	49.00	49.00	50.00	4.00 5.00 49.00	1.00 1.00 1.00 49.00	49.00	5.00	49.00	49.00	£3,600.00 £2,160.00 £122,560.00 £21,600.00 £1,600.00 £3,600.00 £6,000.00 £6,000.00 £50,800.00 £35,460.00 £1,500.00
Year 2  Add rows as  Year 2	Aktis Strategy required Thomson Reuters Foundation	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses  Training venue hire and refreshments (Georgia)	Cost		36 36 12 16 60 2 2 2 2	£100.00 £1,800.00 £100.00 £60.00 £6,000.00 £3,000.00 £100.00 £100.00	12.00 12.00 12.00 5.00 50.00	4.00 5.00 1.00 1.00 49.00	5.00 49.00 49.00	49.00	49.00	50.00	4.00 5.00 49.00	1.00 1.00 1.00 49.00	49.00	5.00	49.00	49.00	£3,600.00 £2,160.00 £122,560.00 £21,600.00 £3,600.00 £12,000.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £1,500.00
Year 2  Add rows as  Year 2	Aktis Strategy required Thomson Reuters Foundation	Accommodation Eastern Partnership Board & Monitoring Visits  Expenses Eastern Partnership Board & Monitoring Visits  Accommodation  Hotels  Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)  Training venue hire and refreshments (Ukraine)	Cost	To supporting journalist training	36 36 12 16 60 2 2 2 2	£100.00  £1,500.00  £1,500.00  £2,000.00  Rate £	12.00 12.00 12.00 5.00 50.00 1.00	4.00 5.00 1.00 1.00 49.00	5.00 49.00 49.00	49.00	49.00	50.00	4.00 5.00 49.00	1.00 1.00 1.00 49.00 49.00	49.00	5.00	49.00	49.00	£3,600.00 £2,160.00 £122,560.00 £21,600.00 £3,600.00 £12,000.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £1,500.00
Year 2  Add rows as  Year 2  Add rows as  POLICY AND	Aktis Strategy required Thomson Reuters Foundation	Accommodation Eastern Partnership Board & Monitoring Visits  Expenses Eastern Partnership Board & Monitoring Visits  Accommodation  Hotels  Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)  Training venue hire and refreshments (Ukraine)	Cost	To supporting journalist training  To supporting journalist training  Project Relevance	36 36 36  12 16 60 2 2 2 2 3 1 1 1 1 1	£100.00 £1,800.00 £100.00 £6,000.00 £3,000.00 £3,000.00 £100.00 £1,500.00 £1,500.00	12.00 12.00 12.00 5.00 50.00 1.00	4.00 5.00 1.00 1.00 49.00	5.00 49.00 49.00	49.00	49.00	50.00	4.00 5.00 49.00 49.00	1.00 1.00 1.00 49.00 49.00	49.00	5.00	49.00	49.00	£3,600.00 £2,160.00 £122,560.00 £21,600.00 £3,600.00 £12,000.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £1,500.00
Year 2  Add rows as  Year 2  Add rows as  POLICY AND	Aktis Strategy  required  Thomson Reuters Foundation  required  RESEARCH SE	Accommodation Eastern Partnership Board & Monitoring Visits  Expenses Eastern Partnership Board & Monitoring Visits  Accommodation  Hotels  Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Woldova)  Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type.  See Note 2.  Research	Cost Cost Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the	36 36 36  12 16 60 2 2 2 2 3 11 1 1 1 1 1 Please state Quantity of living cost expected	£100.00  £1,500.00  £1,500.00  £2,000.00  Rate £  Please state the value of the living cost expected to be incurred £10,000.00	12.00 12.00 12.00 5.00 50.00 1.00	4.00 5.00 1.00 1.00 49.00 49.00	5.00 49.00 49.00	49.00 49.00 Jul-19	49.00	50.00	4.00 5.00 49.00 49.00 Period 1	1.00 1.00 1.00 49.00 49.00	49.00	50.00 50.00	49.00 49.00	49.00 49.00	£3,600.00 £2,160.00 £122,560.00 £1,600.00 £1,600.00 £1,000.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £2,000.00
Year 2  Add rows as  Year 2  Add rows as  POLICY AND  As per SoR  Year 2	Aktis Strategy  required  Thomson Reuters Foundation  required  RESEARCH SE  Consortium Partner  BBC Media Action	Accommodation Eastern Partnership Board & Monitoring Visits  Expenses Eastern Partnership Board & Monitoring Visits  Accommodation  Hotels  Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Woldova)  Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.	Cost Cost Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the	36 36  12 16 60 2 2 2 2 2 1 1 1 1 1 1 1 Please state Quantity of living cost expected to be incurred	£100.00  £1,500.00  £1,500.00  £2,000.00  Rate £  Please state the value of the living cost expected to be incurred	12.00 12.00 12.00 5.00 50.00 1.00	4.00 5.00 1.00 1.00 49.00 49.00	5.00 49.00 49.00	49.00 49.00 Jul-19	49.00	50.00 50.00 Sep-19	4.00 5.00 49.00 49.00 Period 1	1.00 1.00 49.00 49.00 19/20 Nov-19	49.00	50.00 50.00	49.00 49.00	49.00 49.00 Mar-20	£3,600.00 £2,160.00 £122,560.00 £1,600.00 £1,600.00 £3,600.00 £12,000.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £2,000.00 £50,800.00
Year 2  Add rows as  Year 2  Add rows as  POLICY AND  As per SoR  Year 2  Add rows as  CONTENT PR	Aktis Strategy  required  Thomson Reuters Foundation  required  RESEARCH SE  Consortium Partner  BBC Media Action  required  RODUCTION	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief	Cost  Other Expenses  Any other expense not detailed  Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the	36 36  12 16 60 2 2 2 2 2 1 1 1 1 1 1 1 Please state Quantity of living cost expected to be incurred	£100.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £2,000.00  £3,000.00	12.00 12.00 12.00 5.00 50.00 1.00 Apr-19	4.00 5.00 1.00 1.00 49.00 49.00 May-19	5.00 49.00 49.00 1.00	Jul-19 1.00 1.00	49.00 49.00 1.00	50.00 50.00 Sep-19	4.00 5.00  49.00  49.00  Period 1	1.00 1.00 49.00 49.00  Nov-19 1.00	49.00 49.00 Dec-19	50.00 50.00 Jan-20	5.00 49.00 49.00 Feb-20	5.00  49.00  49.00  Mar-20  1.00	£3,600.00 £2,160.00 £122,560.00 £21,600.00 £1,600.00 £3,600.00 £6,000.00 £6,000.00 £50,800.00 £150,800.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £2,000.00 £55,000.00
Year 2  Add rows as  POLICY AND  As per SoR  Year 2  Add rows as  CONTENT PR	required  Thomson Reuters Foundation  required  RESEARCH SE  Consortium Partner  BBC Media Action  required	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.	Cost  Other Expenses  Any other expense not detailed	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the	36 36 36 31 36 36 36 36 37 38 38 38 38 38 38 38 38 38 38 38 38 38	£100.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £2,000.00  £3,000.00  £1,500.00  £1,500.00  £2,000.00	12.00 12.00 12.00 5.00 50.00 1.00 Apr-19	4.00 5.00 1.00 1.00 49.00 49.00	5.00 49.00 49.00	Jul-19 Jul-19	49.00	50.00 50.00 Sep-19	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19	1.00 1.00 49.00 49.00 Nov-19 1.00	49.00	12.00  5.00  50.00  Jan-20	49.00 49.00	5.00  49.00  49.00  Mar-20  Mar-20	£3,600.00 £2,160.00 £122,560.00 £1,600.00 £1,600.00 £12,000.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £50,800.00 £1,500.00 £1,500.00
Year 2  Add rows as  POLICY AND  As per SoR  Year 2  Add rows as  CONTENT PR	Aktis Strategy  required  Thomson Reuters Foundation  required  RESEARCH SE  Consortium Partner  BBC Media Action  required  RODUCTION  Consortium	Accommodation Eastern Partnership Board & Monitoring Visits  Expenses Eastern Partnership Board & Monitoring Visits  Accommodation  Hotels  Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova  Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Woldova)  Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research  Policy Brief  Activity by Type. See Note 2.  Content Production CyberHro (Hromadske)  Content Production Debate Show for Election	Cost  Other Expenses  Any other expense not detailed  Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the	36 36 31 36 31 31 31 31 31 31 31 31 31 31 31 31 31	£100.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £2,000.00  £2,000.00  £3,000.00	12.00 12.00 12.00 5.00 50.00 1.00 Apr-19	4.00 5.00 1.00 1.00 49.00 49.00 May-19	5.00 49.00 49.00 1.00	Jul-19 1.00 1.00	49.00 49.00 1.00	50.00 50.00 Sep-19	4.00 5.00  49.00  49.00  Period 1	1.00 1.00 49.00 49.00  Nov-19 1.00	49.00 49.00 Dec-19	50.00 50.00 Jan-20	5.00 49.00 49.00 Feb-20	5.00  49.00  49.00  Mar-20  1.00	£3,600.00 £2,160.00 £122,560.00 £1,600.00 £1,600.00 £1,000.00 £6,000.00 £50,800.00 £150,800.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £50,000.00 £55,000.00 £55,000.00
Year 2  Add rows as  POLICY AND  As per SoR  Year 2  Add rows as  CONTENT PR	Aktis Strategy  required  Thomson Reuters Foundation  required  RESEARCH SE  Consortium Partner  BBC Media Action  required  RODUCTION  Consortium	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Moldova)  Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production CyberHro (Hromadske)	Cost  Other Expenses  Any other expense not detailed  Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the	36 36 36 31 36 36 36 36 37 38 38 38 38 38 38 38 38 38 38 38 38 38	£100.00  £1,800.00  £1,800.00  £60.00  £60.00  £3,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  Rate £  Please state the value of the living cost expected to be incurred  £10,000.00  £5,000.00  Rate £  Please state the value of the living cost expected to be incurred  £10,000.00	12.00 12.00 12.00 5.00 50.00 1.00 Apr-19	4.00 5.00 1.00 1.00 49.00 49.00 May-19	5.00  49.00  1.00  Jun-19	Jul-19 Jul-19	49.00 49.00 1.00 Aug-19	50.00 50.00 Sep-19	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00	1.00 1.00 49.00 49.00  Nov-19 1.00  1.00	49.00 49.00 Dec-19	12.00  5.00  50.00  Jan-20	5.00 49.00 49.00 Feb-20	5.00  49.00  49.00  Mar-20  Mar-20	£3,600.00 £2,160.00 £122,560.00 £21,600.00 £1,600.00 £3,600.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £55,000.00 £55,000.00 £140,000.00
Year 2  Add rows as  POLICY AND  As per SoR  Year 2  Add rows as  CONTENT PR  As per SoR	Aktis Strategy  required  Thomson Reuters Foundation  required  RESEARCH SE  Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production CyberHro (Hromadske) Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) New Format Development UA:PBC	Cost  Other Expenses  Any other expense not detailed  Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the	36 36 36 36 36 36 36 36 36 36 36 36 36 3	£100.00  £1,800.00  £1,800.00  £1,000.00  £6,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £10,000.00  £2,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 Apr-19 10.00	4.00 5.00 1.00 1.00 49.00 49.00  May-19 1.00	5.00  49.00  1.00  Jun-19	Jul-19 Jul-19	49.00 49.00 1.00 Aug-19	50.00 50.00 Sep-19	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  1.00	1.00 1.00 49.00 49.00  Nov-19 1.00  1.00	49.00 49.00 Dec-19	12.00  5.00  50.00  Jan-20	5.00  49.00  49.00  Feb-20	5.00  49.00  49.00  1.00  10.00	£3,600.00 £2,160.00 £122,560.00 £1,600.00 £1,600.00 £12,000.00 £6,000.00 £50,800.00 £150,800.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £2,000.00 £55,000.00 £55,000.00 £140,000.00 £120,000.00
Year 2  Add rows as  POLICY AND  As per SoR  Year 2  Add rows as  CONTENT PR  As per SoR	required  Thomson Reuters Foundation  required  RESEARCH SE  Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner  BBC Media Action  required	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses  Training venue hire and refreshments (Georgia)  Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production CyberHro (Hromadske)  Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC)	Cost  Other Expenses  Any other expense not detailed  Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the	36 36 36 312 12 16 60 2 2 2 2 2 3 591 591 1 1 1 1 1 1 1 1 1 Please state Quantity of living cost expected to be incurred  Quantity  Please state Quantity of living cost expected to be incurred  5 1	£100.00  £1,800.00  £1,800.00  £1,000.00  £3,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £1,000.00  £2,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £2,000.00  £3,000.00  £3,000.00  £3,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 Apr-19 10.00 1.00	4.00 5.00 1.00 1.00 49.00 49.00  May-19 1.00	5.00  49.00  49.00  Jun-19  2.00	Jul-19  Jul-19	49.00 49.00 1.00 Aug-19 2.00 10.00	50.00 50.00 Sep-19	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  2.00	1.00 1.00 1.00 49.00 49.00  Nov-19 1.00  1.00 1.00 1.00	49.00 49.00 Dec-19	12.00  5.00  50.00  Jan-20  10.00	5.00  49.00  49.00  Feb-20  10.00	5.00  49.00  49.00  Mar-20  1.00  10.00	£3,600.00 £2,160.00 £122,560.00 £1,600.00 £3,600.00 £12,000.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £2,000.00 £55,000.00 £140,000.00 £140,000.00 £140,000.00 £148,000.00
Year 2  Add rows as  POLICY AND  As per SoR  Year 2  Add rows as  CONTENT PR  As per SoR  Year 2  Add rows as  CORE SUPPO	required  Thomson Reuters Foundation  required  RESEARCH SE  Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses  Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) New Format Development UA:PBC Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project Relevant to the project	36   36   36   36   36   36   36   36	£100.00  £1,800.00  £100.00  £60.00  £60.00  £3,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £10,000.00  £2,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £10,000.00  £2,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 Apr-19 10.00 1.00	4.00 5.00 1.00 1.00 49.00 49.00  May-19 1.00	5.00  49.00  49.00  Jun-19  2.00	Jul-19  Jul-19	49.00 49.00 1.00 Aug-19 2.00 10.00	50.00 50.00 Sep-19	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  2.00  1.00  4.00	1.00 1.00 1.00 49.00 49.00  Nov-19 1.00  1.00 1.00 1.00	49.00 49.00 Dec-19	12.00  5.00  50.00  Jan-20  10.00	5.00  49.00  49.00  Feb-20  10.00	5.00  49.00  49.00  1.00  10.00	£3,600.00 £2,160.00 £122,560.00 £1,600.00 £3,600.00 £12,000.00 £6,000.00 £50,800.00 £150,800.00 £150,000.00 £1,500.00 £1,500.00 £2,000.00 £2,000.00 £55,000.00 £140,000.00 £140,000.00 £148,000.00
Year 2  Add rows as  POLICY AND  As per SoR  Year 2  Add rows as  CONTENT PF  As per SoR  Year 2  Add rows as  CONTENT PF  As per SoR	required  Thomson Reuters Foundation  required  RESEARCH SE Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses  Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) New Format Development UA:PBC Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Other Expenses  Other Expenses	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the	36   36   36     36	£100.00  £60.00  £1,800.00  £60.00  £60.00  £3,000.00  £3,000.00  £100.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  Rate £  Please state the value of the living cost expected to be incurred  £10,000.00  £2,000.00  £3,000.00  £3,000.00  £3,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 4.00 1.00	4.00 5.00 1.00 1.00 49.00 49.00  May-19 1.00  10.00	5.00  49.00  49.00  1.00  Jun-19  2.00	5.00  49.00  49.00  1.00  1.00  10.00	49.00 49.00 1.00 Aug-19 2.00 10.00 1.00	50.00 50.00  Sep-19 1.00  Sep-19	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  1.00  4.00	1.00 1.00 49.00 49.00  Nov-19 1.00  1.00 1.00 1.00 1.00	49.00 49.00 Dec-19	12.00  5.00  50.00  Jan-20  1.00	5.00  49.00  49.00  Feb-20  10.00  1.00	5.00  49.00  49.00  1.00  10.00  4.00	£3,600.00 £2,160.00 £122,560.00 £1,600.00 £1,600.00 £3,600.00 £6,000.00 £6,000.00 £50,800.00 £1,500.00 £1,500.00 £1,500.00 £2,000.00 £2,000.00 £55,000.00 £55,000.00 £140,000.00 £120,000.00 £120,000.00 £120,000.00 £120,000.00 £120,000.00
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Year 2  Add rows as POLICY AND As per SoR  Year 2  Add rows as CONTENT PR As per SoR  Year 2  Add rows as CORE SUPPO As per SoR  Year 1  Add rows as COTHER EXPE	required  Thomson Reuters Foundation  required  RESEARCH SE Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner  BBC Media Action  required  RT Consortium Partner  Consortium Partner  Action  Action	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production CyberHro (Hromadske) Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) New Format Development UA:PBC Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.  Training Centre Gagauzia  Activity by Type. See Note 2. Insurance Incentives to invited international speakers Due diligence on supported media outlets Grants Landyards, banners for takeway sessions Translation costs Venue for events	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Staff  Daily Living Expense  Please state Country/Region in which living cost is expected to b	To supporting journalist training  To supporting journalist training  Project Relevance  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance	12	£100.00  £60.00  £1,800.00  £100.00  £60.00  £3,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £1,000.00  £2,000.00  £1,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 Apr-19 10.00 Apr-19	4.00 5.00 1.00 1.00 49.00 49.00  May-19 1.00  May-19  May-19	5.00  49.00 49.00 1.00  Jun-19  2.00  1.00  1.00  1.00  1.00 1.00 1.00	Jul-19 1.00 Jul-19 1.00  Jul-19 1.00  Jul-19 1.00  Jul-19 1.00	49.00 49.00 1.00 Aug-19 2.00 10.00 1.00 1.00 9.00	50.00 50.00  Sep-19 1.00  Sep-19  5.00	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  2.00  Period 1  Oct-19  Oct-19	1.00 1.00 49.00 49.00 49.00  Nov-19 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.	49.00 49.00 Dec-19 Dec-19	12.00  5.00  50.00  50.00  Jan-20  1.00  1.00	Feb-20  10.00 1.00 1.00 1.00 1.00	5.00  49.00  49.00  49.00  10.00  10.00  10.00  31-Mar-20  5.00	£3,600.00 £2,160.00 £12,560.00 £1,600.00 £1,600.00 £3,600.00 £6,000.00 £50,800.00 £150,800.00 £1,500.00 £1,500.00 £2,000.00 £55,000.00 £55,000.00 £104,000.00
Year 2  Add rows as POLICY AND As per SoR  Year 2  Add rows as CONTENT PR As per SoR  Year 2  Add rows as CORE SUPPO As per SoR  Year 1  Add rows as OTHER EXPE	Aktis Strategy  required  required  RESEARCH SE Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner  BBC Media Action  required  RT Consortium Partner  Action  Action  Action  Action  Action  Action  Action  Action  Action  Partner  BBC Media Action  Action  Action  Action  Action  Action  Action  Partner  Aktis Strategy	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses  Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.  Irraining Centre Gagauzia  Activity by Type. See Note 2.  Irraining Centre Gagauzia  Activity by Type. See Note 2.  Irraining Centre Gagauzia  Activity by Type. See Note 2.  Irraining Centre Gagauzia  Activity by Type. See Note 2.  Irraining Centre Gagauzia  Activity by Type. See Note 2.  Irraining Centre Gagauzia  Activity by Type. See Note 2.  Irraining Centre Gagauzia  Activity by Type. See Note 2.  Irraining Centre Gagauzia  Activity by Type. See Note 2.  Irraining Centre Gagauzia	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Staff  Daily Living Expense  Please state Country/Region in which living cost is expected to b	To supporting journalist training  To supporting journalist training  Project Relevance  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance	12	£100.00  £60.00  £1,800.00  £100.00  £60.00  £3,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £1,000.00  £2,000.00  £1,000.00  £5,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,800.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 Apr-19 10.00 Apr-19	4.00 5.00 1.00 1.00 49.00 49.00  May-19 1.00  May-19  May-19	5.00  49.00 49.00 1.00  Jun-19  2.00  1.00  1.00  1.00  1.00 1.00 1.00	Jul-19 1.00 Jul-19 1.00  Jul-19 1.00  Jul-19 1.00  Jul-19 1.00	49.00 49.00 1.00 Aug-19 2.00 10.00 1.00  Aug-19  5.00	50.00 50.00 50.00  Sep-19 1.00  Sep-19  Sep-19  5.00	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  2.00  Period 1  Oct-19  Oct-19	1.00 1.00 49.00 49.00 49.00  Nov-19 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.	49.00 49.00 Dec-19 Dec-19	12.00  5.00  50.00  50.00  Jan-20  1.00  1.00	Feb-20  10.00 1.00 1.00 1.00 1.00	5.00  49.00  49.00  49.00  1.00  1.00  10.00  10.00  10.00  31-Mar-20  5.00  3.00	£3,600.00 £2,160.00 £12,560.00 £1,600.00 £1,600.00 £13,600.00 £6,000.00 £50,800.00 £59,100.00 £1,500.00 £1,500.00 £2,000.00 £5,000.00 £55,000.00 £140,000.00 £120,000.00 £120,000.00 £120,000.00 £120,000.00 £120,000.00 £120,000.00 £120,000.00 £104,000.00
Year 2  Add rows as POLICY AND As per SoR  Year 2  Add rows as CONTENT PR As per SoR  Year 2  Add rows as CORE SUPPO As per SoR  Year 1  Add rows as CORE SUPPO As per SoR  Year 1  Add rows as CORE SUPPO As per SoR	Aktis Strategy  required  required  RESEARCH SE Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner  BBC Media Action  required  RT Consortium Partner  Action  Action  Action  Action  Action  Action  Action  Action  Action  Partner  BBC Media Action  Action  Action  Action  Action  Action  Action  Partner  Aktis Strategy	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production CyberHro (Hromadske) Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) New Format Development UA:PBC Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.  Training Centre Gagauzia  Activity by Type. See Note 2. Insurance Incentives to invited international speakers Due diligence on supported media outlets Grants Landyards, banners for takeway sessions Translation costs Venue for events	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Staff  Daily Living Expense  Please state Country/Region in which living cost is expected to b	To supporting journalist training  To supporting journalist training  Project Relevance  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance	12	£100.00  £60.00  £1,800.00  £100.00  £60.00  £3,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £1,000.00  £2,000.00  £1,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 Apr-19 10.00 Apr-19	4.00 5.00 1.00 1.00 49.00 49.00  May-19 1.00  May-19  May-19	5.00  49.00 49.00 1.00  Jun-19  2.00  1.00  1.00  1.00  1.00 1.00 1.00	Jul-19 1.00 Jul-19 1.00  Jul-19 1.00  Jul-19 1.00  Jul-19 1.00	49.00 49.00 1.00 Aug-19 2.00 10.00 1.00 1.00 9.00	50.00 50.00 50.00  Sep-19 1.00  Sep-19  Sep-19  5.00	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  2.00  Period 1  Oct-19  Oct-19	1.00 1.00 49.00 49.00 49.00  Nov-19 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.	49.00 49.00 Dec-19 Dec-19	12.00  5.00  50.00  50.00  Jan-20  1.00  1.00	Feb-20  10.00 1.00 1.00 1.00 1.00	5.00  49.00  49.00  49.00  1.00  1.00  10.00  10.00  10.00  31-Mar-20  5.00  3.00	£3,600.00 £2,160.00 £12,560.00 £11,600.00 £3,600.00 £12,000.00 £6,000.00 £50,800.00 £59,100.00 £15,000.00 £1,500.00 £1,500.00 £55,000.00 £55,000.00 £140,000.00 £120,000.00 £120,000.00 £128,000.00 £128,000.00 £1,200.00
Year 2  Add rows as POLICY AND As per SoR  Year 2  Add rows as CONTENT PR As per SoR  Year 2  Add rows as CORE SUPPO As per SoR  Year 1  Add rows as OTHER EXPE  As per SoR	required  RESEARCH SE Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner  BBC Media Action  required  ROTUCTION  Consortium Partner  Action  required  RT Consortium Partner  Action  required  RT Consortium Partner  Action  required  RT Consortium Partner  Research SE  Consortium Partner  Action  required  RT  Consortium Partner  Research SE  Consortium Partner  Action  required  NSES  Consortium Partner	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production CyberHro (Hromadske) Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) New Format Development UA:PBC Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.  Iraining Centre Gagauzia  Activity by Type. See Note 2. Insurance Incentives to invited international speakers Due diligence on supported media outlets Grants Landyards, banners for takeway sessions Translation costs Venue for events Legal costs	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Staff  Daily Living Expense  Please state Country/Region in which living cost is expected to b incurred	To supporting journalist training  To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  Project Relevance  Project Relevance  Project Relevance  To support elections supporting news	12	£100.00  £60.00  £1,800.00  £100.00  £60.00  £60,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £10,000.00  £10,000.00  £2,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,800.00  £1,500.00  £1,500.00  £2,000.00  £1,500.00  £2,000.00  £1,500.00  £1,500.00  £2,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £2,000.00  £2,000.00  £2,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 Apr-19 10.00 Apr-19	4.00   5.00   1.00	5.00  49.00 49.00 1.00  Jun-19  2.00  1.00  1.00  1.00  1.00 1.00 1.00	Jul-19 1.00 Jul-19 1.00  Jul-19 1.00  Jul-19 1.00  Jul-19 1.00	49.00 49.00 1.00 Aug-19 2.00 10.00 1.00 1.00 9.00	50.00 50.00 50.00  Sep-19 1.00  Sep-19  Sep-19  5.00	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  2.00  Period 1  Oct-19  Oct-19	1.00 1.00 49.00 49.00 49.00  Nov-19 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.	49.00 49.00 Dec-19 Dec-19	12.00  5.00  50.00  50.00  Jan-20  1.00  1.00	Feb-20  10.00 1.00 1.00 1.00 1.00	5.00  49.00  49.00  49.00  1.00  1.00  10.00  10.00  10.00  31-Mar-20  5.00  3.00	£3,600.00 £2,160.00 £122,560.00 £11,600.00 £13,600.00 £13,600.00 £6,000.00 £6,000.00 £50,800.00 £15,000.00 £1,500.00 £1,500.00 £2,000.00 £55,000.00 £55,000.00 £104,000.00 £1120,000.00 £120,000.00 £120,000.00 £148,000.00 £151,000.00 £151,000.00 £104,000.00
Year 2  Add rows as POLICY AND As per SoR  Year 2  Add rows as CONTENT PRAS PER SOR  Year 2  Add rows as CORE SUPPO As per SoR  Year 1  Add rows as COTHER EXPERATE AS PER SOR	required  required  required  RESEARCH SE Consortium Partner  BBC Media Action  required  RODUCTION  Consortium Partner  BBC Media Action  required  ROTUCTION  Consortium Partner  Action  required  RT  Consortium Partner  Action  required  RT  Consortium Partner  Action  required  RT  Consortium Partner  Action  required  RSES  Consortium Partner  Aktis Strategy	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses  Ukraine Local/Hyperlocal Audience Analysis  Moldova Local/Hyperlocal Audience Analysis  Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses  Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production Debate Show for Election 2019 (UA-PBC) Content Production Reality Check Programme (UA-PBC) Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.  Training Centre Gagauzia  Activity by Type. See Note 2.  Insurance Incentives to invited international speakers Incentives to invited national speakers Due diligence on supported media outlets Grants Landyards, banners for takeway sessions Translation costs Venue for events Legal costs  Online news platform maintenance  Purchase of feature articles in Ukraine	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Staff  Daily Living Expense  Please state Country/Region in which living cost is expected to b incurred  Contracted out cost  Purchase price	To supporting journalist training  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  Project Relevance  Project Relevance  Project Relevance  Project Relevance  To support elections supporting news platform in Ukraine  To support elections supporting news platform in Ukraine  To support elections supporting news platform in Ukraine	36   36   36   36   36   36   36   36	£100.00  £1,800.00  £1,800.00  £60.00  £60.00  £3,000.00  £3,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,000.00  £2,000.00  £1,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £1,500.00  £1,500.00  £1,500.00  £1,500.00  £2,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £1,000.00  £2,000.00  £1,000.00  £2,000.00  £2,000.00  £1,000.00  £2,000.00  £2,000.00  £2,000.00  £2,000.00  £2,000.00  £2,000.00  £2,000.00  £2,000.00	12.00 12.00 12.00 5.00 5.00 50.00 1.00 4.00 4.00 4.00 4.00 12.00	4.00   5.00   1.00   1.00   49.00   49.00   49.00   1.00	5.00  49.00 49.00 1.00  1.00  1.00  1.00 1.00 1.00 1.	3ul-19	49.00 49.00 1.00 Aug-19 2.00 10.00 1.00 1.00 9.00 9.00 2.00	50.00 50.00 50.00  Sep-19 1.00  Sep-19  Sep-19  5.00  9.00	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  2.00  Period 1  Oct-19  Oct-19	1.00 1.00 49.00 49.00 49.00  Nov-19 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.	49.00 49.00 Dec-19 Dec-19	12.00  5.00  50.00  50.00  Jan-20  1.00  1.00	Feb-20  10.00 1.00 1.00 1.00 1.00	5.00  49.00  49.00  49.00  1.00  1.00  10.00  10.00  10.00  31-Mar-20  5.00  3.00	£3,600.00 £2,160.00 £122,560.00 £13,600.00 £13,600.00 £13,600.00 £6,000.00 £50,800.00 £59,100.00 £15,000.00 £1,500.00 £1,500.00 £55,000.00 £55,000.00 £120,000.00 £120,000.00 £148,000.00 £130,000.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00
Year 2  Add rows as POLICY AND As per SoR  Year 2  Add rows as CONTENT PRAS PER SOR  Year 2  Add rows as CORE SUPPO As per SoR  Year 1  Add rows as OTHER EXPERATE AS PER SOR	required RESEARCH SE Consortium Partner  BBC Media Action  required RODUCTION Consortium Partner  BBC Media Action  required ROT Consortium Partner  Action  required RT Consortium Partner  Action  required RT Consortium Partner  Action  required RT Consortium Partner  RESEARCH SE  Consortium Partner	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board & Monitoring Visits  Accommodation Hotels Expenses Ukraine Local/Hyperlocal Audience Analysis Moldova Local/Hyperlocal Audience Analysis Georgia Local/Hyperlocal Audience Analysis  Accommodation Ukraine/Georgia/Moldova Expenses Training venue hire and refreshments (Georgia) Training venue hire and refreshments (Moldova) Training venue hire and refreshments (Ukraine)  ERVICES  Activity by Type. See Note 2.  Research Policy Brief  Activity by Type. See Note 2.  Content Production Debate Show for Election 2019 (UA:PBC) Content Production Reality Check Programme (UA:PBC) New Format Development UA:PBC Content Production "Hashtag" (Ajara TV)  Activity by Type. See Note 2.  Iraining Centre Gagauzia  Activity by Type. See Note 2.  Iraining Centre Gagauzia  Activity by Type. See Note 2.  Insurance Incentives to invited international speakers Incentives to invited mational speakers Due diligence on supported media outlets Grants Landyards, banners for takeway sessions Translation costs Venue for events Legal costs  Online news platform maintenance	Cost  Other Expenses  Any other expense not detailed  Other Expenses  Any other expense not detailed  Staff  Daily Living Expense  Please state Country/Region in which living cost is expected to be incurred  Contracted out cost	To supporting journalist training  To supporting journalist training  Project Relevance  Project Relevance  How is this expenditure relevant to the project  Project Relevance  How is this expenditure relevant to the project  Project Relevance  Project Relevance  Project Relevance  Project Relevance  Project Relevance  To support elections supporting news platform in Ukraine  To support elections supporting news platform in Ukraine	12	### £100.00 #### £100.00 #################################	12.00 12.00 12.00 5.00 5.00 50.00 1.00 4.00 4.00 4.00 Apr-19 5.00	4.00   5.00   1.00   1.00   49.00   49.00   49.00   1.00	5.00  49.00 49.00 1.00  1.00  1.00  1.00 1.00 1.00 5.00	Jul-19	49.00 49.00 1.00 Aug-19 2.00 10.00 1.00 1.00 9.00 9.00 2.00	50.00 50.00  Sep-19 1.00  Sep-19  Sep-19  9.00	12.00  4.00  5.00  49.00  49.00  Period 1  Oct-19  10.00  2.00  Period 1  Oct-19  Oct-19	1.00 1.00 49.00 49.00 49.00  Nov-19 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.	49.00 49.00 Dec-19 Dec-19	12.00  5.00  50.00  50.00  Jan-20  1.00  1.00	Feb-20  10.00 1.00 1.00 1.00 1.00	5.00  49.00  49.00  49.00  1.00  1.00  10.00  10.00  10.00  31-Mar-20  5.00  3.00	£3,600.00 £2,160.00 £12,560.00 £1,600.00 £1,600.00 £3,600.00 £6,000.00 £50,800.00 £59,100.00 £35,460.00 £1,500.00 £1,500.00 £2,000.00 £99,560.00  Totals (£) £50,000.00 £120,000.00 £120,000.00 £120,000.00 £120,000.00 £1120,000.00 £120,000.00 £130,000.00 £1,800.00 £1,800.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00 £1,500.00

#### **Year 3 Staff Costs**

Please detail your full costs for the period to 31 March 2021.

Note 1. Staff costs are inclusive of all indirect labour costs:

Employed. This means all costs associated with those employed (as per original Framework guidance). Costs will include: all taxes and contributions required by law; all employer's liability insurance (including Medical Evacuation insurance); all costs associated with the Contractor's standard employment benefit such as sick leave with pay, pension, non-working days, travel days, health and life assurance; all costs associated with the recruitment and dismissal of Staff, HR, training (such as HEAT/SAFE) and any other consumable costs associated with their employment.

2. Note 2. Management and Profit Fee: The combined management and profit fee is the percentage figure submitted to join the CSSF Framework, if you do not know your percentage figure, message through Bravo Solution and this will be provided.

STAFF RATES	MAN																	Perio	d 20/21					
Activity/ Strand	Other Roles CSSF BAND		Job Title	Experience	Consortium Partner	Country/Region	Total Number of input days	Project Stage	CSSF Framework Indirect Daily Fee Rate £ (exclusive of management fee and profit)	Management Fee and Profit Combined %	•	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Totals (£)
As per Statement of Requirement (SoR)	Where there are roles that do not correspond to the pre-determined CSSF Bands, please enter titles in the rows below. For example CSSF framework rates are excluded for a local in-Country sourced person/s. For Specialists roles please provide further supporting information why the framework rates do not apply in your submission.	of the allocated resource unde columns <b>C</b> to <b>L</b> that correspond	er resource	Please define the level of relevant experience each of the allocated resource have, specifically in relation to this requirement		Please specify the Country and/or Region in which each of the allocated resource will carry out the vast majority of their work	enter the	input is allocated (i.e. Inception Implementation, Exit or other determined term)	Please enter the Daily Indirect Rate (exclusive of overhead and profit margin) See Note 1.	Please enter the CSSF fixed management fee attributable to the daily fee rate (Not Scored)	profit and	Monthly Days in arrears	Days in	Monthly Days in arrears	Days in	Monthly Days in arrears								
	1	Ellie Haworth	Project Director (PD)	15+ years	BBC Media Action	UK	48	Implementation/Exit	630.00	7%	£ 674.10	4	4	4	4	4	4	4	4	4	4	4	4	£32,356.80
	2	Giulia Sorbi New	Senior Project Manager (SPM) Project Manager Georgia, Moldova (PM)	5+ years	BBC Media Action BBC Media Action	UK UK	60	Implementation/Exit Implementation/Exit	509.00 400.00	7% 7%	f 544.63 f 428.00	5	5	5	5	5	5	5	5	5	5	5	5	£32,677.80 £25,680.00
	3	New	Project Manager Ukraine (PM)		BBC Media Action	UK	63	Implementation/Exit	400.00	7%	£ 428.00		5	5	5	5	5	5	5	5	5	6	6	£26,964.00
	3	Cian Ginley Ibbotson	Assistant Project Manager (APM)		BBC Media Action	UK	63	Implementation/Exit	400.00	7%	£ 428.00	6	6	5	5	5	5	5	5	5	5	5	6	£26,964.00
	4	New	Project Assistant (PA)		BBC Media Action	UK	61	Implementation/Exit	364.00	7%	£ 389.48	5	5	5	5	5	5	5	5	5	5	5	6	£23,758.28
	3	Sarah Reid Sally Gowland	Project Accountant Senior Research Manager	4 years 5+ years	BBC Media Action  BBC Media Action	UK UK	60 15	Implementation/Exit Implementation/Exit	400.00 509.00	7% 7%	£ 428.00 £ 544.63	1	1	1	1	1	1	1	1	1	2	2	2	£25,680.00 £8,169.45
	3	Emily Southall	Research Manager	J. years	BBC Media Action	UK	25	Implementation/Exit	400.00	7%	£ 428.00	2	2	2	2	2	2	2	2	2	2	2	3	£10,700.00
	4	Dmytro Khilchenko	Local Coordinator		BBC Media Action	Ukraine	23	Implementation/Exit	364.00	7%	£ 389.48	2	2	2	2	2	2	2	2	2	2	2	1	£8,958.04
Year 3	2 2	Wendy Pilmer	Key Expert  Consultants Capacity Building Editorial and Technical News and Non-News	10+ years	BBC Media Action  BBC Media Action	UK/EAP  UK/EAP	704	Implementation/Exit Implementation/Exit	509.00	7%	f 544.63 f 544.63	58	58	58	58	59	59	59	59	59	59	59	59	£24,508.35 £383,419.52
	2		Consultants Digital and Social Media		BBC Media Action	UK/EAP	140	Implementation/Exit	509.00	7%	£ 544.63	12	12	12	12	11	11	12	11	11	12	12	12	£76,248.20
	2		Consultants HR/Scheduling/Marketing		BBC Media Action BBC Media Action	UK/EAP	56	Implementation/Exit Implementation/Exit	509.00 509.00	7%	£ 544.63	5 10	5	5	5	10	10	5	4	4	5	12	5	£30,499.28 £68,623.38
	4		Consultants Programme/Format Development  Translator/Interpretors		BBC Media Action	UK/EAP EAP	126 328	Implementation/Exit	364.00	7%	f 544.63 f 389.48	27	10 27	10 27	10 27	27	27	10 27	12 27	28	28	28	12 28	£127,749.4
		•				1				•	•										1	Up to Year 3 T	Total Staff Cost	£932,956.5
		Hugo Morse	Regional Manager		Aktis Strategy	UK/EAP	10	Implementation/Exit	700.00	0%	£ 700.00	2	1	1	0	1	0	1	0	1	0	1	2	£7,000.00
		Will Mangham	Project Manager (PM)		Aktis Strategy	UK/EAP	99	Implementation/Exit	550.00	0%	£ 550.00	10	10	10	5	5	5	5	10	10	10	9	10	£54,450.00
		Oleg Naumenko	Project Coordinator		Aktis Strategy	UK/EAP	155	Implementation/Exit	350.00	0%	£ 350.00	15	15	15	10	15	15	10	10	10	10	15	15	£54,250.00
		John-Paul Gravelines Nadeem Ibrahim	Audience Engagement Expert Senior Digital Strategist		Aktis Strategy Aktis Strategy	UK/EAP UK/EAP	50	Implementation/Exit Implementation/Exit	850.00 725.00	0%	£ 850.00 £ 725.00	1	1	8	0	0	1	0	0	0	0	1	10	£42,500.00 £3,625.00
		Stephanie Speck	Gender Advisor		Aktis Strategy	UK/EAP	5	Implementation/Exit	926.00	0%	£ 926.00	1	1	0	0	0	1	0	0	0	0	1	1	£4,630.00
		Lera Lauda	Local Media Expert. Ukraine		Aktis Strategy	Ukraine	140	Implementation/Exit	525.00	0%	£ 525.00	10	10	15	15	10	10	10	10	15	15	10	10	£73,500.00
		Alexandru Lebedev	Local Media Expert. Moldova		Aktis Strategy	Moldova	140	Implementation/Exit	525.00	0%	£ 525.00		10	15	15	10	10	10	10	15	15	10	10	£73,500.00
		Ketevan Bojgua	Local Media Expert. Georgia  Breakaway Regions Expert		Aktis Strategy Aktis Strategy	Georgia Ukraine, Moldova, Georgia	75 15	Implementation/Exit Implementation/Exit	500.00 525.00	0%	£ 500.00 £ 525.00	10	10	5	5	5	3	5	5	5	5	5	10	£37,500.00 £7,875.00
Year 3			Trainer. Journalism and storytelling		Aktis Strategy  Aktis Strategy	Ukraine, Moldova, Georgia	10	Implementation/Exit	300.00	0%	f 300.00	0	0	0	5	5	0	0	0	0	0	0	0	£3,000.00
			Trainer. Social media		Aktis Strategy	Ukraine, Moldova, Georgia	10	Implementation/Exit	300.00	0%	£ 300.00	0	0	0	5	5	0	0	0	0	0	0	0	£3,000.00
			Trainer. Business Development  Mentor 1		Aktis Strategy Aktis Strategy	Ukraine, Moldova, Georgia Ukraine	10 40	Implementation/Exit Implementation/Exit	300.00 400.00	0%	f 300.00 f 400.00		0	0	5	5	7	7	0	5	5	5	5	£3,000.00
			Mentor 2		Aktis Strategy  Aktis Strategy	Ukraine	40	Implementation/Exit	400.00	0%	£ 400.00		0	0	0	0	7	7	6	5	5	5	5	£16,000.00
			Mentor 3		Aktis Strategy	Ukraine	40	Implementation/Exit	400.00	0%	£ 400.00		0	0	0	0	7	7	6	5	5	5	5	£16,000.00
			Mentor 4		Aktis Strategy	Moldova	40	Implementation/Exit	400.00	0%	£ 400.00	0	0	0	0	0	7	7	6	5	5	5	5	£16,000.00
			Mentor 5		Aktis Strategy	Moldova	40	Implementation/Exit	400.00 400.00	0%	£ 400.00 £ 400.00	0	0	0	0	0	7	7	6	5	5	5	5	£16,000.00
			Mentor 6		Aktis Strategy	Georgia	40	Implementation/Exit	400.00	0%	<u> </u> 400.00		1 0	1 0	1 0	<u> </u>			1 3	<u> </u>	1	Up to Year 3 T	Fotal Staff Cost	£16,000.00 t £463,830.00
	1	Nicolas Bellet	Director, Journalism and Media Programmes	10+ years	Thomson Reuters Foundation	UK	12	All stages	630.00	7%	£ 674.10	1	1	1	1	1	1	1	1	1	1	1	1	£8,089.20
	2	William Church	Project Manager (PM)	7+ years	Thomson Reuters Foundation	UK	12	All stages	509.00	7%	f 544.63	1	1	1	1	1	1	1	1	1	1	1	1	£6,535.56
	2	To be recruited	Programme Manager (PM)	5+ years	Thomson Reuters Foundation	UK	177	All stages	509.00	7%	£ 544.63	14	14	14	15	15	15	15	15	15	15	15	15	£96,399.51
	3	To be recruited	Programme Coordinator	3+ years	Thomson Reuters Foundation	Ukraine, Moldova, Georgia	177	All stages	400.00	7%	£ 428.00		14	14	15	15	15	15	15	15	15	15	15	£75,756.00
Year 3	2	David Sriyoheswaran  To be hired	Finance Controller Senior Consultant for Newsroom Consultancies	10 years	Thomson Reuters Foundation Thomson Reuters Foundation	UK Ukraine, Moldova, Georgia	12 65	All stages Implementation	509.00 630.00	7% 7%	f 544.63 f 674.10	1	0	20	1	1	20	1	1	1 10	1	1	1	£6,535.56 £43,816.50
		To be hired	Consultantant for Newsroom Consultancies	8+ years 4+ years	Thomson Reuters Foundation Thomson Reuters Foundation	Ukraine, Moldova, Georgia	50	Implementation	509.00	7%	£ 6/4.10 £ 544.63	0	0	20	0	0	20	0	0	10	0	0	0	£43,816.50 £27,231.50
	1	To be hired	Senior Consultant for Journalist Training	8+ years	Thomson Reuters Foundation	Ukraine, Moldova, Georgia	56	·	630.00	7%	£ 674.10	0	9	0	9	0	9	0	9	0	10	0	10	£37,749.60
	2	To be hired	Consultantant for Journalist Training	4+ years	Thomson Reuters Foundation	Ukraine, Moldova, Georgia	40	Implementation	509.00	7%	£ 544.63	0	7	0	7	0	7	0	7	0	6	0	6	£21,785.20
																					l	Jp to Year 3 To	otal Staff Cost	£323,898.63

**Year 3 Operational Costs** 

Please detail your full costs for the period to 31 March 2021.

Note 2. Operational Costs and Expenditure - This means all operational expenditure of the Contractor.

This means all expenses in connection with the Contract: For example, Security, Travel by Road, Sea and Air, Office / Hotel Accommodation and corresponding expenditure in support of the Contract.

Activity by type and Operational activities to include a full description of the cost: all flights; all domestic \ international flight transfers; any transportation \ services (including but not limited to property rentals, hotel accommodation, office utilities); office supplies, printing, photocopying, publications; general communications (fax, mobile, internet, landline); bank charges; postage, delivery, shipping; equipment maintenance and repairs; taxes, filing, audit and registration fees; security costs and any other living costs associated with this requirement.

Please do not include management fees, as this is included in Staff costs nor Per Diems. Per Diems are included as seperated lines e.g. food, travel or accommodation.

Please do <u>not</u> include manageme	ent fees, as this is included in Staff costs nor Per	Diems. Per Diems are included a	as seperated lines e.g. food, travel or ac	commodation.														
AIRLINE TRAVEL \ VISAS  As per SoR   Consortium Partner	Operational costs and expenses, broken		intry/Region	- Total Quantity	Rate £							Period 20/2	21					
	down by activity. See Note 2.	From:  Please state Country/Region	Please state Country/Region and,	Please state the total quantity of	Please specify the Cost of each	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Totals (£)
		and, where applicable, Airport	where applicable, Airport	expected journeys over the life of the project	journey													
	International flight Ukraine International flight Georgia	UK	Ukraine Georgia	70 42	£500.00	5.00 3.00	5.00 3.00	6.00 3.00	6.00 3.00	6.00 3.00	6.00 3.00	6.00 4.00	6.00 4.00	6.00 4.00	6.00 4.00	6.00 4.00	6.00 4.00	£35,000.00 £21,000.00
Year 3 BBC Media Action		UK	Moldova	31	£500.00	2.00	2.00	2.00	2.00	2.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	£15,500.00
	Other Travel - Airport transfers			327	£30.00	27.00	27.00	27.00	27.00	27.00	27.00	25.00	27.00	25.00	29.00	29.00	30.00	£9,810.00
	Flights Eastern Partnership Board & Monitoring Visits	UK	Ukraine/Georgia/Moldova	8	£500.00	2.00						2.00			2.00		2.00	£4,000.00
Add rows as required	Flights			23	£500.00	4.00	4.00	2.00	1.00	1.00	2.00	2.00	1.00	1.00	0.00	2.00	3.00	£85,310.00 £11,500.00
Year 3 Aktis Strategy	Transfer			23	£30.00	4.00	4.00	2.00	1.00	1.00	2.00	2.00	1.00	1.00	0.00	2.00	3.00	£690.00
Add rows as required	Flights UK - Ukraine	Uк	Ukraine	19	£500.00				2.00		2.00	3.00		8.00	2.00		2.00	£12,190.00 £9,500.00
	Flights Ukaine - Georgia	Ukraine	Georgia	4	£500.00	1.00			1.00			1.00			1.00			£2,000.00
	Flights Ukraine - Moldova	Ukraine	Moldova	4	£500.00		1.00			1.00			1.00			1.00		£2,000.00
Year 3 Thomson Reuters Foundation	Flights UK - Georgia Flights UK - Moldova	UK	Georgia Moldova	19	£500.00		2.00	2.00		2.00	2.00 1.00	8.00	4.00	2.00	2.00	8.00		£9,500.00 £8,500.00
Poulidation	Airport transfer UK		Iviolutova	55	£120.00		2.00	2.00	2.00	3.00	3.00	9.00	6.00	10.00	6.00	8.00	4.00	£6,600.00
	Airport trasnfer Ukraine/Moldova/Georgia			71	£30.00	3.00	4.00	3.00	4.00	3.00	2.00	11.00	8.00	10.00	8.00	10.00	5.00	£2,130.00
	Visas			24	£93.00							8.00		8.00		8.00		£2,232.00
Add rows as required																		£42,462.00
TRANSPORTATION AND PERSONA	Activity by Type	Item Description  Please describe the equipment	Project Relevance  Please describe the equipment	Quantity  Please state the total quantity of	Rate £  Please specify the Cost of each							Period 20/2						
As per SoR Consortium Partner	See Note 2.	purchased / rented	purchased / rented	expected journeys over the life of the project	Item / journey	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Totals (£)
	Communications/IT costs			12	£289.70	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£3,476.40
Add rows as required	Ground transport			40	£70.00	5.00	6.00	5.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	5.00	5.00	£3,476.40 £2,800.00
Year 3 Aktis Strategy	Communication			60	£30.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	£1,800.00
Add rows as required													2,00				J	£4,600.00
	Communications (mobile phones)	Mobile phone bills	For Programme Manager and Programme Coordinator	12	£400.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£4,800.00
	Local transport (Georgia)	Return transport (cheapest option)	For Programme Manager and Programme Coordinator	6	£150.00		1.00		1.00		1.00		1.00		1.00		1.00	£900.00
	Local transport (Moldova)	1 ' '	For Programme Manager and Programme Coordinator	6	£100.00	1.00		1.00		1.00		1.00	-	1.00		1.00		£600.00
	Local transport (Ukraine)		For Programme Manager and Programme Coordinator	14	£200.00	2.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	2.00	£2,800.00
	Office supplies	Purchase price	For Programme Manager and Programme Coordinator	12	£100.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	£1,200.00
Year 3 Thomson Reuters Foundation	Local transport (Ukraine, Moldova, and Georgia)	Fares	To suppport newsroom consultancies	138	£10.00	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	11.50	£1,380.00
	Return domestic travel for journalists (Georgia)	Fares	To supporting journalist training	30	£100.00			30.00										£3,000.00
	Return domestic travel for journalists (Moldova)	Fares	To supporting journalist training	20	£100.00					20.00								£2,000.00
	Return domestic travel for journalists (Ukraine)	Fares	To supporting journalist training	60	£150.00							60.00						£9,000.00
	Local transport (UK)	Fares	To supporting journalist training	120	£10.00							40.00		40.00		40.00		£1,200.00
	Regional transport (UK)	Fares	To supporting journalist training	30	£100.00							10.00		10.00		10.00		£3,000.00
Add rows as required												2						£29,880.00
ON SITE EXPENSES	A stinite hor Tune	Daily Living Expense  Please state Country/Region in	Project Relevance  Please state the nature of the living	Quantity  Places state Quantity of living seet	Rate £  Please state the value of the							Period 20/2	21					
As per SoR Consortium Partner	Activity by Type. See Note 2.	which living cost is expected to be incurred	cost - For example, Accommodation	Please state Quantity of living cost expected to be incurred	living cost expected to be incurred	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Totals (£)
	Accommodation Ukraine Accommodation Georgia			350 210	£100.00 £100.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 18.00	29.00 18.00	29.00 18.00	29.00 18.00	30.00 18.00	30.00 18.00	£35,000.00 £21,000.00
	Accommodation Moldova			155	£100.00	12.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	£15,500.00
Year 3 BBC Media Action	Expenses Ukraine Expenses Georgia			350 210	£60.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 17.00	29.00 18.00	29.00 18.00	29.00 18.00	29.00 18.00	30.00 18.00	30.00 18.00	£21,000.00 £12,600.00
	Expenses Moldova			155	£60.00	12.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	13.00	£9,300.00
	Accommodation Eastern Partnership Board & Monitoring Visits Expenses Eastern Partnership Board &			32	£100.00	8.00						8.00			8.00		8.00	£3,200.00
Add rows as required	Monitoring Visits			32	£60.00	8.00						8.00			8.00		8.00	£1,920.00 £119,520.00
	Accommodation			12	£1,800.00	12.00												£21,600.00
	Hotels Expenses			16 60	£100.00 £60.00	5.00	4.00 5.00	5.00	4.00 5.00	5.00	5.00	4.00 5.00	5.00	5.00	5.00	2.00 5.00	2.00 5.00	£1,600.00 £3,600.00
Year 3 Aktis Strategy	Ukraine Local/Hyperlocal Audience Analysis			2	£6,000.00		1.00						1.00					£12,000.00
	Moldova Local/Hyperlocal Audience Analysis			2	£3,000.00		1.00						1.00					£6,000.00
	Georgia Local/Hyperlocal Audience Analysis			2	£3,000.00		1.00						1.00					£6,000.00
Add rows as required																		£50,800.00
	Accommodation Ukraine/Georgia/Moldova			1134	£100.00	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	£113,400.00
Thomson Reuters	Expenses  Training venue hire and refreshments	Cost	To supporting journalist training	1134 3	£60.00 £1,500.00	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	94.50	£68,040.00
Year 2 Foundation	(Georgia)  Training venue hire and refreshments			3	£1,500.00	1.00		1.00				1.00		1.00			1.00	
	(Moldova)  Training venue hire and refreshments	Cost	To supporting journalist training	2		1.00		1.00		1.00				1.00		1.00		£3,000.00
Add rows as required	(Ukraine)	Cost	To supporting journalist training	5	£2,000.00	1.00				1.00						1.00		£6,000.00 £194,940.00
RESEARCH SERVICES		Other Expenses	Project Relevance	Quantity	Rate £							Period 20/2	21					
As per SoR Consortium Partner	Activity by Type. See Note 2.	Any other expense not detailed	How is this expenditure relevant to the project	Please state Quantity of living cost expected to be incurred	Please state the value of the living cost expected to be	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Totals (£)
Year 3 BBC Media Action				5	incurred £10,000.00		1.00		1.00		1.00		1.00		1.00			£50,000.00
Add rows as required																		£50,000.00
CONTENT PRODUCTION  As per SoR   Consortium Partner		Other Expenses Any other expense not detailed	•	Quantity Please state Quantity of living cost	Rate £ Please state the value of the	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Period 20/2 Oct-20	21 Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Totals (£)
	See Note 2.  Content Production CyberHro (Hromadske)		the project	expected to be incurred 50	living cost expected to be £2,800.00	10.00			10.00			10.00			10.00		10.00	£140,000.00
	Content Production CyberHro (Hromadske)  Content Production Reality Check					10.00	10.00				10.00	10.00	10.00		10.00	10.00	20.00	
Year 3 BBC Media Action	Programme (UA:PBC)			50	£2,000.00		10.00		10.00		10.00		10.00			10.00		£100,000.00
	New Format Development UA:PBC			23	£13,000.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	1.00	£299,000.00
	Content Production "Hashtag" (Ajara TV)			12	£4,000.00	4.00						4.00			4.00			£48,000.00
Add rows as required  CORE SUPPORT		Other Expenses	Project Relevance	Quantity	Rate £							Period 20/2	21					£587,000.00
As per SoR Consortium Partner	Activity by Type. See Note 2.	Any other expense not detailed	How is this expenditure relevant to the project	Please state Quantity of living cost expected to be incurred	Prease state the value of the living cost expected to be	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Totals (£)
Year 3 BBC Media Action	Training Centre Gagauzia	Staff		2	£16,000.00				1.00						1.00			£32,000.00
Add rows as required																		£32,000.00
OTHER EXPENSES	A patients in the community of the commu	Daily Living Expense  Please state Country/Region in	Project Relevance	Quantity	Rate £  Please state the value of the							Period 20/2	21					
As per SoR Consortium Partner	Activity by Type. See Note 2.	which living cost is expected to  be incurred	Please state the nature of the living cost - For example, Accommodation	Please state Quantity of living cost expected to be incurred	living cost expected to be incurred	Apr-20	May-20	Jun-20	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Totals (£)
	Insurance Incentives to invited international speakers			60	£20.00	5.00	5.00	5.00 1.00	5.00	5.00	5.00	5.00	5.00 1.00	5.00	5.00	5.00 1.00	5.00	£1,200.00 £2,400.00
	Incentives to invited international speakers  Incentives to invited national speakers			4	£800.00 £450.00			1.00	1.00				1.00			1.00		£2,400.00
	Due diligence on supported media outlets			10	£1,000.00			5.00	5.00									£10,000.00
Year 3 Aktis Strategy	Grants  Landyards, banner for takaway sessions			6 30	£5,000.00 £50.00				9.00	9.00	9.00					6.00	3.00	£30,000.00 £1,500.00
1	. ,		1	10	£150.00			10.00	3.50	3.00	3.00						5.50	£1,500.00
	Translation costs							10.00										
	Translation costs  Venue for events  Legal costs			30 6	£200.00 £2,000.00			2.00	9.00	9.00	9.00						3.00	£6,000.00 £12,000.00
Add rows as required	Venue for events				£200.00						9.00						3.00	

### Years 1 - 3 (amend as required) Value for Money 3E's

#### Please detail your Value for Money for the duration of the Contract.

4. Note 4. Please use the table to give specific cost benefits or cost avoidance savings quantified in monetary (£) terms.

illustrate where efficiency savings can be achieved by your proposed methods of operating by providing information in support of the 3E's. This may contain aspects of current and/or existing contractual relationships. Detail how you will ensure effective use of public funds, including a sufficiently robust methodological approach and ability to monitor, report on and manage value for money throughout the life of the programme, including any consortia members.

Supporting evidence of no more than 250 words, for each section.

ECONOMY EXAMPLES EFFICIENCY EXAMPLES EFFECTIVENESS EXAMPLES	Use of national consultants to undertake tasks as oppose to Internationals.  Time saved by using electronic means as opposed to paper based  Minimising the cost of resources used whilst having regard to quality i.e. How to spend less but keeping the same quality i.e.	uality.							
See Note 4.		I							
TYPE OF ADDED VALUE (3E's)	DESCRIPTION OF ADDED VALUE	COST ATTRIBUTED TO HMG II	N TERMS OF V	ALUE ADD/SAVINGS	6 (*Quantify	with evide	ence)	MEANS OF VERIFICATION	RESPONSIBLE OWNER
		Savings on inception phase (saving			staffing)	V4			
		<b>Description</b> PD	Days	Fee (£)		<b>Y1</b> 8,820		-	
		SPM	21	509		10,689		1	
		PM Georgia/Moldova	25	400		10,000			
		PM Ukraine	30	400		12,000			
		APM	25	400		10,000		_	
		PA Local Coordinator	28	364		10,192 4,368		-	
		Key Expert	27	509		13,743		-	
		Regional Manager	4	700		2,800		4 months of staffing cost budgeted Y1	BBCMA, Aktis, TRF
		PM	45	550		24,750			
	The principles of economy were followed in the project design seeking ways to reduce costs whilst improving quality. Building on long-running partnerships and trust established from previous engagements in Ukraine,	Project Coordinator	80	350		28,000		_	
	Georgia and Moldova, the Consortium is ideally placed to utilise unrivalled relationships with national and local broadcast partners in a cost-effective way. This reduces the need for a costly inception phase stretching over the	Local Expert Ukraine	70	525		36,750 36,750		-	
	first three to four months of the project to build working relationships and buy-in with partners.	Local Expert Moldova	40	525		20,000		1	
	Long-running partnerships and ongoing projects will also allow the Consortium to share resources with other projects. BBCMA will be able to share costs for the local UA:PBC coordinator with our EU funded project until	Local Expert Georgia  Director	4	630		2,520		1	
	Autumn 2020. This not only provides the project with invaluable access to institutional knowledge of the national broadcaster but it will also save time and costs on recruitment.	PM	4	509		2,036		1	
	The Consortium will further aim to share operational resources with other projects. To this end, we estimate that BBCMA will be able to share at least five trips per year with other projects in Ukraine, subsequently saving on	PM	57	509		29,013			
ECONOMY (Max 20 Points)	flights and airport transfers.  Aktis plans to work with local experts and trainers to maximise local commitment, delivering additional value for	Programme Coordinator	57	400		22,800			
*Maximum 250 words	money through smaller staffing costs compared to international experts fees. This approach combined with Aktis staff' language skills, including fluency in Russian, Ukrainian, Georgian and Moldovan, will further lead to			Total:		285,231		]	
	significant savings on translation and interpretation costs, maximizing the project's value through efficient resource utilization.	Savings trips shared between proje	ects						
	Value for money principles also inform BBCMA's approach of adapting activities to fit within the partner's	Description	Amount	Cost (£)	Y1	Y2	Y3		
	premises or existing training facilities. This project will consistently try to use partner's premises and equipment to minimise implementation costs while maximising impact, thus delivering good value for money. To this end,	Flights to Ukraine	5	500	1,250	1,250	1,250	Flight bookings/airport transfers match dates of	BBCMA
	BBCMA will seek to build on existing structures, delivering trainings as 'on the job' mentoring. This removes the necessity of hiring venues and equipment freeing up budget to deliver a greater number of activities. This will be	Airport Transfers	10	30	150	150	150	reported combined trainings. Costs of shared trips divided by two.	BBCIVIA
	particularly important in areas such as programme improvement/development. Also, BBC consultants will propose solutions which do not require additional resources, but which have the potential to influence operational priorities.			Total:		4,200			
	priorities.	Savings Translators:							
		Description	Cost	t (£) per day	Y1	Y2	Y3		
		Translator		300	36,900	36,900	36,900	No translation days budgeted; sum calculated assuming translators are needed for a minimum	Aktis
				Total:		110,700	ı	of three days per training.	
		Savings training venue (average £10	<u> </u>				Γ	1	
		Venue hire Ukraine	Price	2,000	Y1	Y2	Y3		
		Venue hire Georgia		1,500	184,926	244,902	243,236	Venue hire average rate (rate used by TFR)	
		Venue hire Moldova		E1500				multiplied by budgeted trainings (111 Y1, 147 Y2, 146 Y3)	BBCMA
				Total:		673,064			
	With an already existing portfolio in the Eastern Partnership countries, the Consortium is uniquely positioned with staff and experienced consultants who can deploy quickly and efficiently with no recruitment costs, saving time	Savings Office Kiev							
	and money. BBCMA's access to a global expert pool from one of Europe's strongest Public Service Broadcasters (PSBs) will allow us to be highly efficient in quick turnaround delivery of a wide range of trainings across different	Description	Cost	(£) per year	Y1	Y2	Y3	Rent payment Reuters office. Rent rate provided	
	media platforms, such online, radio and TV.							by TRF based on 2017 total building site costs and the number of desks in use. single desk in	TRF
EFFICIENCY (Max 20 Points) .	All consortium partners also have established offices from which project management teams provide support and ensure continuity; and deliver efficiency to the project with already established project and finance reporting			7,302	4,868	7,302	7,303	the Kiev Leonardo office is \$9,411 USD which equates to £7,302 GBP per year. The exchange	
*Maximum 250 words	systems as well as digital communications systems which ensure seamless project delivery and can be provided to HMG with little or no additional cost.			Total:		19,473		rate used is the 2017 average USD/GBP rate.	
	Additionally, Thomson Reuters Foundation is further able to benefit from desk space and local coordination at the Reuters office in Kiev at no cost. This negates the need to budget for office costs and lengthy registration processes opening a new office would entail.								
		Savings preferrential BBC Expert ra		. (6)				<u></u>	
	Effectiveness is delivered by the Consortium's ability to secure best value and preferential rates adding monetary	Description	Cost	t (£) per day	Y1	Y2	Y3		
	value to the project while delivering to a high standard.  Solid procurement policies across the Consortium ensure an appropriate number of quotes are obtained and that	Higher Expert rate		630	<u>49</u> 2,030	650,160	<u>6</u> 46,380		
	tender, bid and evaluation processes are fair and competitive. In any procurement we consider quality against price; and BBCMA's finance team ensures value for money across all our projects through careful cost			509		-		(Band 2) from capcapacity building days calcuated at higher CSSF band (Band 1).	BBCMA
	management, best practice procurement, and leveraging cost sharing.	Used Expert rate	Savings pe	r year (Higher rate				Budgeted days for technical and editorial experts Y1 781 days, Y2 1032 days, Y3 1026 days	
	BBCMA has also access to BBC pre-approved suppliers (including couriers, hotels, air travel and shipping). This pre approval guarantees high quality of service at often lower, preferred rates. In addition, BBCMA benefits from			budgeted rate)	94,501	124,872	124,146	1	
EFFECTIVENESS (Max 20 Points)	savings of up to 20% on market rate on some equipment items that are in demand across the BBC. For example, this includes broadcast-quality recorders, microphones, headphones and software. We also receive discounted rates on software licences and communication tools.			Total:		343,519			
*Maximum 250 words	Our relationship with the wider BBC further gives us at cost access to a wide pool of some of the most talented								
	media and broadcast professionals the industry has to offer and allows us to negotiate preferential rates with freelance consultants. This allows us to deliver the needed capacity building days for a smaller budget with highly	Savings Aktis Accommodation							
	proficient trainers and maintain a high standard of content delivery.  Further savings are delivered by Aktis who has secured the use of a permanent accommodation in the Ukraine	Description	Cost (£)						
	which will be used as an operational base for all Aktis' staff, associates and experts. The rate monthly rent equals to about half the average hotel price per night resulting in significant savings for the project.							1	
	In addition Thomson Reuters Foundation will add effectiveness and value for money to the project by working	Aktis Accommodation	£58 per day	У				Rent payments by Aktis Strategy compared to hotel cost as per budget.	Aktis
	closely with Reuters News agency to facilitate obtaining editorial content at a discounted rate giving beneficiaries access to editorially balanced content at a preferential rate.	Average Ukraine Hotel rate	£100 per da	ay					
		Saving per day:	£42 per day	v					
			<sub>I</sub> = 12 pci ud)	,					

INSERT SAVINGS ATTRIBUTABLE TO LENGTH OF CONTRACT DURATION - VALUE ADD EXAMPLES (£) Please Note: Saving £ forms part of the Value for Money evaluation only.

1,436,187