

This document is made available through the declassification efforts
and research of John Greenewald, Jr., creator of:

The Black Vault



The Black Vault is the largest online Freedom of Information Act (FOIA)
document clearinghouse in the world. The research efforts here are
responsible for the declassification of MILLIONS of pages
released by the U.S. Government & Military.

Discover the Truth at: <http://www.theblackvault.com>

2
21 SEP 1972

MEMORANDUM FOR: Chairman, Behavioral Panel

SUBJECT: Guidance for Further Panel Action

1. The _____ Committee reviewed your report at its last meeting and requests that you provide a final report to the Committee Chairman by 20 October.

2. In your next report the Committee would like you to emphasize the content and adequacy of the current Agency program and the additional work that should be done to support Agency interests in this area. We would like you to give special attention to defining areas in which you believe new initiatives should be made. Please define these proposals in detail, giving estimated costs for FY 73 and FY 74. In essence, we would like to use your next report as a basis to recommend to the _____ the specific new programs (i.e., programs not currently included in Agency program plans) that could and should be undertaken in the last half of FY 73 and those that should be planned for FY 74.

3. The Committee would also like to have a discussion by the Panel of the relationship of the in-house work done in the Office _____ to the modeling work done in _____ and to the research program. Finally, the Committee notes that in a report done last spring by the previous Behavioral Panel, a copy of which is attached for your information, the Panel identified as a problem area the lack of an Agency-wide mechanism for testing, adapting and training operational personnel in the techniques and data that result from the research studies. We would like you to treat this problem in your report also.

4. Please feel free to call on me if you have questions or need assistance.

Attachment: AS

RELEASED SEP 1983

RESEARCH AND DEVELOPMENT PROGRAM
IN THE AREA OF BEHAVIORAL ACTIVITIES

A. Scope of this report

1. "Behavioral Activities" is a loose term generally concerned with the measurement, assessment, prediction, influence and control of human behavior. In the broadest sense, just about every element of the Agency is concerned with assessing and predicting the behavior of persons, and to this end conducts some kind of data collection, analysis, and testing often referred to as "research." This paper covers, however, only the formally programmed research activities of

Specifically not covered are the research activities of the manpower, the research of [redacted] In terms of dollars and of the other components. [redacted] far exceeds that with a staff of only five professionals, initiates and monitors nearly all of the contracted "external" research. Behavioral Activities research of [redacted] is largely conducted "in-house", by a staff of three professionals and seven technicians. The [redacted] in-house activity involves the equivalent of 11 professionals. We believe that most of the research of the components not represented in this report is conducted "in-house", supplemented in some instances by cleared consultants.

2. [redacted] identifies Behavioral Activities research under four project areas: Performance Measurement, Assessment and Selection, Human Factors, and Materials Analysis. While the [redacted] initiated and monitored research is intended to benefit the Agency as a whole, and consequently is frequently not in response to specific requirements from operating components, much of the research in the Performance Measurement area is directed to the [redacted] program and the [redacted] program. The Assessment and Selection research is generally oriented to the work of the [redacted]. The greater part of Human Factors research is intended to benefit [redacted]. Materials Analysis, a drug watch program conducted in coordination with [redacted] is not treated in this paper.

3. [redacted] projects in-house consume the full time efforts of 4 professionals and 7 technicians plus the part-time input of many operational persons. Dollar cost in salaries, equipment, and overhead is difficult to separate from the operational budgets of these components, but roughly approximates [redacted]. About the [redacted]

diagnosis of
physiological indicators.

committed
(unfunded)

- a.
- b.
- c.
- d.
- e.
- f.
- g.

Computer Aided
To measure and record
responses by computer

To detect efforts to beat
the process

- 6. Design and
Development -
program
- 7. Analog Polygraph Data
Analysis - Pattern
analysis approach to the
Polygraph interrogation process
- 8. Polygraph/Final Report -
Drawing together all polygraph
research since 1964

ASSESSMENT AND SELECTION

- 1. Analytical Methods for
Handling Socio-Political Data
- 2. Extra Sensory Perception -
Keeping tab of state of the
art
- 3. Exploratory research in
conditioning mechanisms
- 4. Conversation Analysis -
Exploratory research on
potential assess-
ment measure

(unfunded)